



CAMBRIDGESHIRE POLICE AND CRIME PANEL

WEDNESDAY 15 MARCH 2017, 2.00 PM

Kreis Viersan Room - Cambridgeshire County Council

Contact – jane.webb@peterborough.gov.uk, 01733 452281

AGENDA

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| 2. | Declarations of Interest | |
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| | (Questions / Statements must be received before 12noon on Friday 10 March 2017 to be guaranteed acceptance in accordance with the Rules of Procedure) | |
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**Members of the public wishing to submit questions or a statement to the Panel can do so by contacting the secretariat no later than 12 noon on the third working day following the publication of the meeting agenda. Further details can be found within paragraph 7, Public Participation within the rules of procedure:*

<http://democracy.peterborough.gov.uk/ecSDDisplay.aspx?NAME=Rules%20of%20Procedure&ID=742&RPID=2438934&sch=doc&cat=13496&path=13171%2c13496>

Membership

Councillors: B Shelton (Chairperson), D Baigent, R Bisby, D Connor, D Giles, R Howe, N Sandford, E Murphy, D Oliver, A Pearson, M Shellens

Independent Co-opted Members

Edward Leigh (Vice Chairperson)
Claire George

Substitutes

Councillors: A Dickinson, A Sinnott, A Miscandlon, A Ansar, A Bond, A Sharp, L Ayres,

Officer Support

Jane Webb, Peterborough City Council



**MINUTES OF A MEETING OF THE CAMBRIDGESHIRE POLICE AND CRIME PANEL
HELD AT HUNTINGDONSHIRE DISTRICT COUNCIL
ON 1 FEBRUARY 2017**

Members Present: Councillors B Shelton, (Chairman) Edward Leigh (Vice Chairman), D Baigent, R Bisby, D Connor, E Murphy, D Giles, R Howe, M Shellens, D Oliver A Sharp (Substitute) and Claire George (Independent)

Officers Present: Jane Webb Secretariat, Peterborough City Council

Others Present:

Jason Ablewhite	Cambridgeshire Police and Crime Commissioner
Andy Coles	Deputy Cambridgeshire Police and Crime Commissioner
Dr Dorothy Gregson	Chief Executive, Office of the Police and Crime Commissioner
Alec Wood	Chief Constable, Cambridgeshire Constabulary
Matthew Warren	Acting Chief Finance Officer, Office of the Police and Crime Commissioner
Niki Howard	Director of Finance & Resources, Cambridgeshire Constabulary
Graham Oliver	Interim Head of Finance, Office of the Police and Crime Commissioner

1. Apologies for Absence

Apologies for absence were received from Councillors Sandford, Shellens and Pearson.

Councillor Sharp was in attendance as substitute for Councillor Pearson.

The Secretariat informed the Panel that Councillor Lillis had resigned from the Panel and his substitute, Councillor Sandford would now take up the position with Councillor Bond being his substitute.

2. Declarations of Interest

Item 7. Realising the Opportunities from the Policing and Crime Bill

Councillors Giles declared an interest that he was a Member of the Fire Authority.

3. Minutes of the meetings held on 9 November 2016.

The minutes of the Panel meeting held on 9 November 2016 were agreed as an accurate record.

4. Public Questions/Statements

There had been no public questions or statements submitted to the Panel.

5. Review of Complaints

The Panel received a report which stated that no complaints had been made against the Police and Crime Commissioner or the Deputy Police and Crime Commissioner since the Panel met on 9 November 2016.

ACTION

The Panel **AGREED** to note the report and that no complaints had been received against the Police and Crime Commissioner or his Deputy since the last report received.

6. Precept Report 2017/18

The Police and Crime Commissioner introduced his staff stating that there had been some interim changes with regard to the resignation of the Chief Finance Officer, at present these were temporary and he assured the Panel that as soon as any long term decisions were made then these would be brought back to the Panel for consideration.

The Police and Crime Commissioner introduced the report which notified the Panel of the Cambridgeshire Police and Crime Commissioner's proposed budget and precept for 2017/18 to enable the Panel to review the proposed precept. The presentation provided highlights on the following areas:

- Police and Crime Plan
- Budget and Medium Term Financial Strategy Development
- Collaboration
- Robustness of Estimates
- Use of Resources
- Medium Term Outlook
- Precept 2017/18

Responses by the Commissioner to questions and comments from the Panel included:

- Collaboration had created greater resilience amongst the three forces, reducing costs and gaining specialist forces. There was no evidence to suggest that collaboration had hindered any of the three forces; it had instead bolstered each of them.
- Revenue incomes were being investigated with the preference in looking at the potential of sites to ensure a constant revenue return was received.
- The Deputy was a fundamental part of the team who supported the Commissioner and would have specific responsibilities around "Victims" from within the Plan.
- Standardisation of uniforms, vehicles, software and equipment would ensure there were significant procurement savings made across the forces.
- The increase in population has created a greater demand on policing. This was a concern to the Commissioner and one that had been discussed with the Minister for Policing and the Fire Service. Further collaboration would be investigated in order to create greater resilience.

- 60% of the Police's funding was received from central government; not from the precept. The Commissioner stated he would lobby government regarding funding and explained that the formula grant was currently under-going a change but he was confident that the budget would be balanced.
- Inflation was kept centrally and not allocated to service departments; in previous years this has been retained. Accurate figures and not assumptions were used within the budget.
- Reserves were high but would assist with one-off costs.
- There had been a reduction in senior staff and further collaboration of the seven police forces could potentially result in further significant savings.
- Future savings and efficiencies had been identified within a separate savings programme and were not included within the financial statement; thus making the proportions look incorrect.
- The Commissioner assured the Panel he would protect the frontline.
- The Parkside Police Station site in Cambridge would unlock one of the most expensive sites outside of London; discussions were taking place around this. Only 20% of Parkside was occupied and therefore it made sense to utilise a strong asset to create revenue. To deliver a new custody suite right through to redevelopment and relocation would take years but once completed the redevelopment of Parkside would bring in significant revenue.

ACTION

Following debate the Panel unanimously **AGREED** to **ENDORSE** the precept proposed by the Commissioner; with the following recommendation.

- The Commissioner be requested and encouraged to lobby government regarding reforming the policing funding formula to reflect the growing population, tourism and road traffic in the region.

Reasons for the decision

The Panel considered that the proposed precept was acceptable and necessary for the continued provision of effective and efficient policing across the area covered by Cambridgeshire Constabulary.

The Panel considered that the current policing and funding formula did not reflect the growing population, tourism and road traffic in the region.

7. Realising the Opportunities from the Policing and Crime Bill

The Panel received a report which provided an update on the progress being made between the Police and Crime Commissioner (the "Commissioner"), Cambridgeshire Constabulary (the "Constabulary"), the Cambridgeshire Fire and Rescue Service, the Cambridgeshire and Fire Rescue Authority (the "Fire Authority") and East of England Ambulance Service NHS Trust on realising the opportunities of the Policing and Crime (the "Bill").

Responses by the Commissioner to questions and comments from the Panel included:

- The Police and Crime Bill received Royal Assent on 31 January 2017.
- The Police had agreed with the Fire Authority to employ a Consultant, paid for through the Government's Transformation Fund, who would help build the business case. A consultation would then take place and with the agreement of the public the Commissioner could take over the governance of the Fire Authority by the end of 2017.

- The Panel requested to see the business case before it was submitted to the Home Office.
- The Commissioner stated he would involve the Panel in anything they requested. At present he worked closely with the Fire Authority and if the Commissioner takes on the governance of the Fire Authority then the Panel will evolve into the Police, Fire and Crime Panel. The Chairman suggested that the Police and Crime Panel should meet with the Fire Authority Panel as there was the possibility that the two could merge into one Panel.
- The Panel requested that land freed up through collaboration be considered to generate further monies for the future; one suggestion for this was as care homes. The Commissioner stated that if redevelopment of any police estate could take place to generate revenue income, capital appreciation then this could be one of the correct routes to take.
- The Commissioner explained the possibilities regarding the collaboration of support staff and how it was important that this be approached in the correct manner.
- The Commissioner agreed it would be beneficial to the Panel to receive a briefing before his business case was submitted to the government.

ACTION

Following debate the Panel **AGREED** to note the report.

8. Police and Crime Commissioner's Police and Crime Plan (Community Safety and Criminal Justice) for Cambridgeshire and Peterborough

The Panel received a report which provided the Panel with the Police and Crime Commissioner's draft Police and Crime Plan for Cambridgeshire and Peterborough.

Responses by the Commissioner to questions and comments from the Panel included:

- It was agreed that the Plan looked impressive and the narrative was good but there were concerns raised about how this would be monitored to show any outcomes. The Commissioner explained the Constabulary's Performance Report would show this along with the performance outcomes that were submitted to the BCB meetings. The Chief Constable added that the Plan would be supported by a performance framework designed to support the principles of the Police and Crime Plan; the Commissioner was fully briefed at a weekly meeting on the force's performance.
- The Panel stated that the challenges faced by Police were not included within the document and these should be in order to prepare the public's expectations as to what could change in the future.
- The Commissioner explained that performance would be seen within the satisfaction levels and crime figures.
- The Panel asked for targets to be included within the Plan but the Commissioner stated the Police did not have targets and therefore a narrative around reduction in reoffending was included instead; the Plan was about protection with a long term view.
- The Panel were in agreement that there was a good reoccurring theme of reinvestment and consolidation throughout the Plan but there was a need to see some identification as to what success would look like. The Commissioner explained the Plan would not have targets but instead include narrative about what was expected.
- The Commissioner explained that the Panel would continue to receive performance figures that were submitted to the BCB governance board.
- The Panel agreed the Plan was good but had missed the opportunity to define any objectives, graphs showing satisfaction trends and these would have added value to the Plan.

ACTION

In accordance with the Police Reform and Social Responsibility Act 2011 and following consideration of the information submitted to it. Having reviewed the draft Police and Crime Plan the Panel **AGREED** to **ENDORSE** the following sections of the Police and Crime Plan.

- Foreword from Cambridgeshire Police and Crime Commissioner
- Foreword from Chief Constable
- Policing Cambridgeshire and Peterborough
- What People Say
- Police and Crime Plan – Community Safety and Criminal Justice
 - Victims
 - Offenders
 - Communities
 - Transformation
- Finances
- Business Intelligence Information

The Panel were in agreement that the narrative within the Plan was excellent but there was concern around how the proposed objectives would be monitored without the inclusion of specific impacts or measurable outcomes.

Reasons for the decision

The Panel considered that the Plan was acceptable and necessary for the continued provision of efficient and effective policing across the area covered by Cambridgeshire Constabulary.

The Panel had concerns around how the proposed objectives would be monitored without the inclusion of specific impacts or measurable outcomes.

Actions

It was agreed that an informal meeting would take place between the Commissioner's Office and Panel members interested in contributing to the Plan.

9. Decisions By the Commissioner

The Panel received a report to enable it to review or scrutinise decisions taken by the Police and Crime Commissioner under Section 28 of the Police Reform and Social Responsibility Act 2011. The Panel was recommended to indicate whether it would wish to further review and scrutinise the decisions taken by the Police and Crime Commissioner taken since the previous Panel meeting.

ACTION

The Panel asked to be notified if there were any decisions made with regard to a permanent Chief Finance Officer.

10. Meeting Dates and Agenda Plan 2016-2017

The Panel received and noted the agenda plan including dates and times for future meetings.

The following suggestion with regard to Custody Suites (February 2017) was made and agreed to.

March 2017

- Disposal of Property Assets
 - List of current assets and their status/future proposal
 - What is the Commissioner's objective with disposal of assets
 - Invite Property Officer

DATE OF MEETING	ITEM	ACTION	UPDATE
	Review of Complaints	The Panel AGREED to note the report and that no complaints had been received against the Police and Crime Commissioner or his Deputy since the last report received.	
	Precept Report 2017/18	<p>In accordance with the Police Reform and Social Responsibility Act 2011 and following consideration of the information submitted to it, the Panel AGREED to ENDORSE the precept proposed by the Commissioner.</p> <p>The Panel recommended the Commissioner be requested and encouraged to lobby government regarding reforming the policing funding formula to reflect the growing levels of population, tourism and road traffic in the region.</p>	
	Realising the Opportunities from the Policing and Crime Bill	Following debate the Panel AGREED to note the report.	
	Police and Crime Commissioner's Police and Crime Plan (Community Safety and Criminal Justice) for Cambridgeshire and Peterborough	<p>In accordance with the Police Reform and Social Responsibility Act 2011 and following consideration of the information submitted to it. Having reviewed the draft Police and Crime Plan the Panel AGREED to ENDORSE the following sections of the Police and Crime Plan.</p> <ul style="list-style-type: none"> • Foreword from Cambridgeshire Police and Crime Commissioner • Foreword from Chief Constable • Policing Cambridgeshire and Peterborough • What People Say • Police and Crime Plan – Community Safety and Criminal Justice <ul style="list-style-type: none"> ○ Victims ○ Offenders ○ Communities ○ Transformation • Finances • Business Intelligence Information <p>The Panel were in agreement that the narrative within the</p>	

DATE OF MEETING	ITEM	ACTION	UPDATE
		Plan was excellent but there was concern around how the proposed objectives would be monitored without the inclusion of specific impacts or measurable outcomes.	
	Decisions By the Commissioner	The Panel NOTED the report and decisions that had been made by the Commissioner.	
	Meeting Dates and Agenda Plan 2016-2017	The Panel received and NOTED the agenda plan including dates and times for future meetings.	

The meeting began at 2.00pm and ended at 4.20pm

CHAIRPERSON

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CAMBRIDGESHIRE POLICE AND CRIME PANEL	Agenda Item No. 5
15 MARCH 2017	Public Report

Report of: Jane Webb, Secretariat, Peterborough City Council

Contact Officer(s) – Jane Webb

Contact Details – jane.webb@peterborough.gov.uk

REVIEW OF COMPLAINTS

1. PURPOSE

1.1 To update the Cambridgeshire Police and Crime Panel on complaints received against the Commissioner or his Deputy.

2. RECOMMENDATIONS

2.1 To note the details of this report

3. TERMS OF REFERENCE

3.1 This report discharges the responsibility for the panel to have an overview of complaints made against the Commissioner or his Deputy.

4. BACKGROUND

4.1 Regular quarterly update to the panel on any complaints received for investigation.

5. KEY ISSUES

5.1 During the course of this reporting period there were no complaints made against the Commissioner or his Deputy.

6. IMPLICATIONS

6.1 None

7. CONSULTATION

7.1 None

8. NEXT STEPS

8.1 N/a.

9. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

9.1 *None*

10. APPENDICES

10.1 *None*

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CAMBRIDGESHIRE POLICE AND CRIME PANEL	Agenda Item No. 6
15 March 2017	Public Report

Report of Cambridgeshire Police and Crime Commissioner

Contact Officer – Dorothy Gregson

Contact Details – cambs-pcc@cambs.pnn.police.uk 0300 333 3456

POLICE AND CRIME PLAN VARIATION – APPENDIX – MEDIUM TERM FINANCIAL PLAN 2017/18 TO 2020/21

1. PURPOSE

- 1.1 To purpose of this report is to provide the Police and Crime Panel (the “Panel”) with an update of the Police and Crime Commissioner’s (the “Commissioner”) Police and Crime Plan (the “Plan”) Appendix – Medium Term Financial Plan 2017/18 to 2020/21.
- 1.2 The report also provides the Panel, for information only, with the relevant amended pages of the Plan following the recommendations made at Panel meeting on the 1st February 2017.

2. RECOMMENDATION

- 2.1 The Panel to note that they have **already agreed to endorse the Plan** at their meeting on the 1st February 2017.
- 2.2 The Panel **review the variation to the Plan**, that being the ‘Appendix – Medium Term Financial Plan 2017/18 to 2020/21’ provided at Appendix 1 to this report.
- 2.3 The Panel **note the amended pages** of the Plan as also provided at Appendix 1 are provided **for information only** and are not a variation to the Plan.

3. TERMS OF REFERENCE

- 3.1 Item 1 - To review and make a report or recommendation on the draft Plan, or draft variation, given to the Panel by the Commissioner.

4. BACKGROUND

- 4.1 The Police Reform and Social Responsibility Act 2011 (the “Act”) places a responsibility on the Commissioner to issue a Plan within the financial year they are elected.
- 4.2 Under the Act, before varying a Plan, the Commissioner must consult with the Chief Constable of Cambridgeshire Constabulary (the “Constabulary”) and send the variation to the Panel. The Panel must review the draft variation to the Plan and make a report or recommendations to the Commissioner.
- 4.3 The Panel considered the Commissioner’s draft Plan at their meeting on the 1st February 2017. Whilst the Panel agreed and endorsed the draft Plan, their formal report ‘*Recommendation following consideration of the report from the Police and Crime Commissioner on the Police and Crime Plan 2017-20*’ dated 6th February 2017, made a recommendation regarding how the proposed objectives would be monitored without the inclusion of specific impacts or measurable outcomes.
- 4.4 The Commissioner responded to the Panel’s report on the 16th February 2017 noting their

comments and stating that the final Plan would include infographics illustrating how the Business Intelligence Information could be used. The Commissioner also informed the Panel that minor grammatical amendments had been made to the Plan along with reference to the Community Safety Accreditation Scheme, and that a final version of the Plan would be sent to the Panel for their records.

4.5 The Panel are **asked to note that these amendments** referred to at paragraph 4.4 above **are not formal variations** to the Plan. The final version of the Plan is provided for information only and does not provide another opportunity for the Panel to exercise their duty under the Act to review the Plan.

4.6 Following the Panel's report and the Commissioner's response, the Commissioner made the decision on the 16th February 2017 to issue the Plan, which he notified the Panel of.

5. MEDIUM TERM FINANCIAL PLAN – MARCH 2017

5.1 The financial information contained within the Medium Term Financial Plan remains the same as provided to the Panel at their February 2017 meeting. Since that meeting the Commissioner's Office and the Constabulary have been working on this key financial planning document and as such the Medium Term Financial Plan at Appendix 1 shows the confirmed financial position as at the 1st March 2017.

5.2 It is important for the Panel to note that the budget is a forecast of what is expected to happen in the financial year based on known information and assumptions.

6. BACKGROUND DOCUMENTS

6.1 Police Reform and Social Responsibility Act 2011

<http://www.legislation.gov.uk/ukpga/2011/13/contents>

'Police and Crime Commissioner's Police and Crime Plan (Community Safety and Criminal Justice) for Cambridgeshire and Peterborough, Agenda Item 8.0, Police and Crime Panel, 1st February 2017

<http://democracy.peterborough.gov.uk/ieListDocuments.aspx?CId=543&MId=3673&Ver=4>

Police and Crime Panel's Report – 'Recommendation following consideration of the report from the Police and Crime Commissioner on the Police and Crime Plan 2017-20', 6th February 2017

<http://democracy.peterborough.gov.uk/ieListMeetings.aspx?CommitteId=543>

Police and Crime Commissioner's formal response to Police and Crime Panel's report, 16th February 2017

<http://www.cambridgeshire-pcc.gov.uk/work/decisions/>

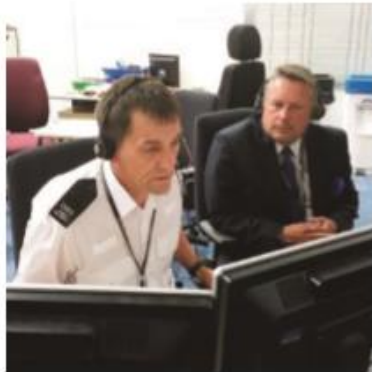
Police and Crime Commissioner's Decision Record CPCC 2017-004 – 'Issuing if the Police and Crime Plan 2017-20).

<http://www.cambridgeshire-pcc.gov.uk/decisions/issuing-of-the-police-and-crime-plan-2017-20/>

10. APPENDIX

- 10.1 Appendix 1 – Police and Crime Plan 2017-20 including the Medium Term Financial Plan 2017/18 to 2020/21

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Police and Crime Plan 2017-20

Community Safety and Criminal Justice

Cambridgeshire and Peterborough



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Foreword from the Police and Crime Commissioner



Jason Ablewhite
Police and Crime Commissioner

“Through this plan I aim to meet the needs of our many and diverse communities and ensure we have a police service that we can all trust and be proud of.”

On being elected as Police and Crime Commissioner for Cambridgeshire and Peterborough in May 2016 I knew I wanted to take the opportunity to develop a Police and Crime Plan that took a fresh look at the challenges and opportunities that lie ahead. I have spent much of my first year in office getting out and about, meeting as many people as possible to get a firm understanding of the issues faced by those involved in tackling crime and disorder across Cambridgeshire and Peterborough, the wider region and nationally.

As a result this plan has not been developed in isolation. I have worked closely with the Chief Constable and his team to make sure this plan ties in with the strategic policing priorities. I have listened to the public, police officers and staff and our partners. I would like to thank everyone who has helped me in the development of this plan.

Cambridgeshire is one of the fastest growing counties in the country both in terms of its economy and its population. In the Centre for Cities report¹ of the towns and cities that had the fastest population growth between 2004-13, Peterborough is 2nd (15.20% growth) and Cambridge 5th (12.70% growth). Whilst our cities generate the highest demand on policing, Cambridgeshire remains largely rural in nature with its own demands and pressures.

It is clear to me that in the face of complex economic and social pressures we must think and act differently and continue to transform the way we work through collaboration and new technology. The police never work in isolation. We need to think innovatively about how we work with others to provide the public with effective, joined up services.

¹SOURCE: CENTRE FOR CITIES/ONS: CITIES OUTLOOK 2015
<http://www.centreforcities.org/wp-content/uploads/2015/01/15-01-09-Cities-Outlook-2015.pdf>

Cambridgeshire's decision to support a devolution deal provides an opportunity to do this. Devolution will drive changes to the way public services work together in the county, aligning activity, improving efficiency and reducing cost. This strategy has the same ambitions at its heart. Devolution will bring significant extra investment and will see the election of a mayor to oversee growth and development of the county.

I am a big fan of keeping things simple and not trying to over-complicate. The challenge to my team was to develop a plan that could be explained on a single page. This plan focuses on four key themes:

1. Victims
2. Offenders
3. Communities
4. Transformation

The plan puts people at the heart of what we do, focussing on the most vulnerable members of society, putting victims at the centre of our work, bringing offenders to justice and deterring them from re-offending.

I am a realist and I will not pretend that this will be easy. Through this plan I aim to meet the needs of our many and diverse communities and ensure we have a police service that we can all trust and be proud of. Cambridgeshire is one of the safest counties – but we cannot become complacent as there are real and emerging challenges. We must embrace all the new opportunities available to us and continually seek out new ways of delivering our services. It is only by working together that we can keep Cambridgeshire safe.

Foreword from the Chief Constable



Alec Wood MA
Chief Constable
Cambridgeshire Constabulary

“To continue to keep our communities safe we need to understand and manage our demand and look for new, effective and efficient ways to deliver policing.”

Cambridgeshire Constabulary is an organisation of hard working, dedicated and professional individuals who constantly strive to respond to the needs of all those who live, work and visit Cambridgeshire. This is not a simple task. Cambridgeshire continues to be one of the fastest growing areas in the country with an estimated further growth of 25 per cent by 2031.

Coupled with this, the nature of crime and threat from terrorism is rapidly changing, requiring us to be flexible and forward thinking to continue to keep our communities safe. Despite these challenges I am proud that Cambridgeshire continues to be one of the safest counties in the country. I am confident that all those working as police officers, police staff, special constables or volunteers for the force understand and share my mission to safeguard the most vulnerable, support victims of crime and robustly investigate and bring offenders to justice.

To continue to keep our communities safe we need to understand and manage our demand and look for new, effective and efficient ways to deliver policing. By understanding and managing our demand we are better able to target those individuals who pose the greatest threat and risk of harm to society. It must be recognised that while a growing proportion of the crime and threat we now face is cyber enabled, the impact on the victims has not changed. The individuals who commit these crimes operate across national and international boundaries, rapidly developing and adapting their technology and methods used to exploit people. It is therefore important that we work with our policing partners across the region and the country to ensure we are able to effectively prevent and investigate these crimes to keep the county safe.



It is important that we remember our duty to the tax payer to deliver a police service in the most efficient and effective way, providing the best value for money. This means exploring new and innovative approaches, investing in technology and working with others, be that in our strategic alliance with Bedfordshire Police and Hertfordshire Constabulary or with our partners in the local authority, fire, health and the voluntary sector. Through working together we are all able to deliver a more coherent response to communities needs whilst providing resilience for now and in the future.

My priorities for the year ahead remain unchanged, to provide the best possible police service to the people of Cambridgeshire, to keep our communities safe from harm and to respond to the changing nature of crime in an effective and efficient way.

Policing Cambridgeshire and Peterborough

OUR COUNTY

The force area covers **1,309** square miles

Largely rural county with major cities of Cambridge and Peterborough

Population of **800,000** has increased **13%** in 10 years

Highly diverse population with over **100** languages spoken

18.6% of the population are non-white British

Population includes **25,000** students

Crime has reduced by **8.4%** in Cambridgeshire since 2010

RESOURCES

In Cambridgeshire, officer numbers have fallen 8% since 2010 compared to the national average of 12% ¹

76% of Police officers are frontline

£16.1 million has been saved between 2013/14 – 2016/17

Policing costs 43p a day per person compared to a national average of 55p – Cambridgeshire Constabulary is the cheapest force outside London

ON A TYPICAL DAY IN CAMBRIDGESHIRE...

There is **one** officer on duty for every **1,849** people living in the force area ²



Officers will make **34 arrests**. **1.5** of these will be for sexual offences



Amongst other crimes, officers will deal with – **6** dwelling burglaries **66** thefts **9** thefts from a motor vehicle **2** thefts of a motor vehicle **30** violence crimes **1** robbery, and **4** sexual offences including **1** rape

They will Issue **4 cautions**, **one** Penalty Notice for Disorder and **one** Cannabis Warning

300 calls to **999** and **1000** calls to **101** are received

466 Incidents are recorded

133 crimes are reported



AS WELL AS DEALING WITH CRIME EACH DAY, OFFICERS WILL...

Respond to **21 incidents** flagged as being associated with people with mental health Issues

Respond to **8 missing person reports**. **5** will be classified as high/medium risk, each of which will take an average of **18 hours** of police time

Attend **7 road traffic collisions** where there were casualties. Undertake **33 breath tests**

Carry out **9 stop and searches**³. Of these **5** are drugs related. Of the **9** stop and searches, one will result in an arrest

Deal with **62 ASB incidents**

ONGOING DEMAND

In addition, to reacting to calls for service from the public, on a typical day the police will also be undertaking proactive work to safeguard the public



Supporting **1245 families** enrolled in the troubled families programme

Supporting **1385 Cases** where domestic abuse victims were discussed at Multi-Agency Risk Assessment Conferences

Managing **761 sexual and violent offenders** under Multi-Agency Public Protection Arrangements in partnership with other local bodies

Supporting **766 children and young people** subject to a Child Protection Plan

Mental health is a contributory factor in one in seven calls for service

29,218 victims known to the police

A third of victims live in most deprived areas

¹ Source: Home Office Statistics, Police Workforce, England and Wales: 31 March 2015, Table 2 and 3. 1,347 Full Time Equivalent (FTE) Police Officers 31 March 2016 compared to 1,471 31 March 2010.

² Using the FTE number of police officers in Cambridgeshire as at the end of March 2016 (Source: HR) (divided by 3 as a proxy for shifts). This was divided into the population of Cambridgeshire (Source: iQuanta, Foresight, Mid-2014 Population estimates based on the 2011 Census).

³ Each stop and search is estimated to take 15 minutes (a government estimate but no source) to complete – that's 135 minutes or 2.25 hrs per day.

Statements about demand based on data recorded in the rolling 12 months to March 2016.

What people say

The types of crime that people are most concerned about:

- House burglary
 - Road safety – including speeding, drink driving and dangerous driving
 - General anti-social behaviour
 - Criminal damage, vandalism
 - Cybercrime/internet enabled crime
- (based on 3,489 responses to survey)

The things people would like the police to prioritise:

- More local policing to increase police visibility
 - Bringing offenders to justice
 - Road safety – including speeding, drink driving and dangerous driving
 - House burglary
 - General anti-social behaviour
- (based on 3,489 responses to survey)

'The use of technology should spread to allow a linking up of databases to combat crimes and to support the growing concern of cybercrime'

'I strongly believe that because of the general good will among law abiding citizens, in the main, the public want to assist the local Police particularly with burglary and anti-social behaviour. The use of CCTV and easier access to named Police personnel would aid in that process'

'I believe the Police do a good job with limited resources. They need more funding either through the Council Tax or Government Grants to increase Police Officer numbers'

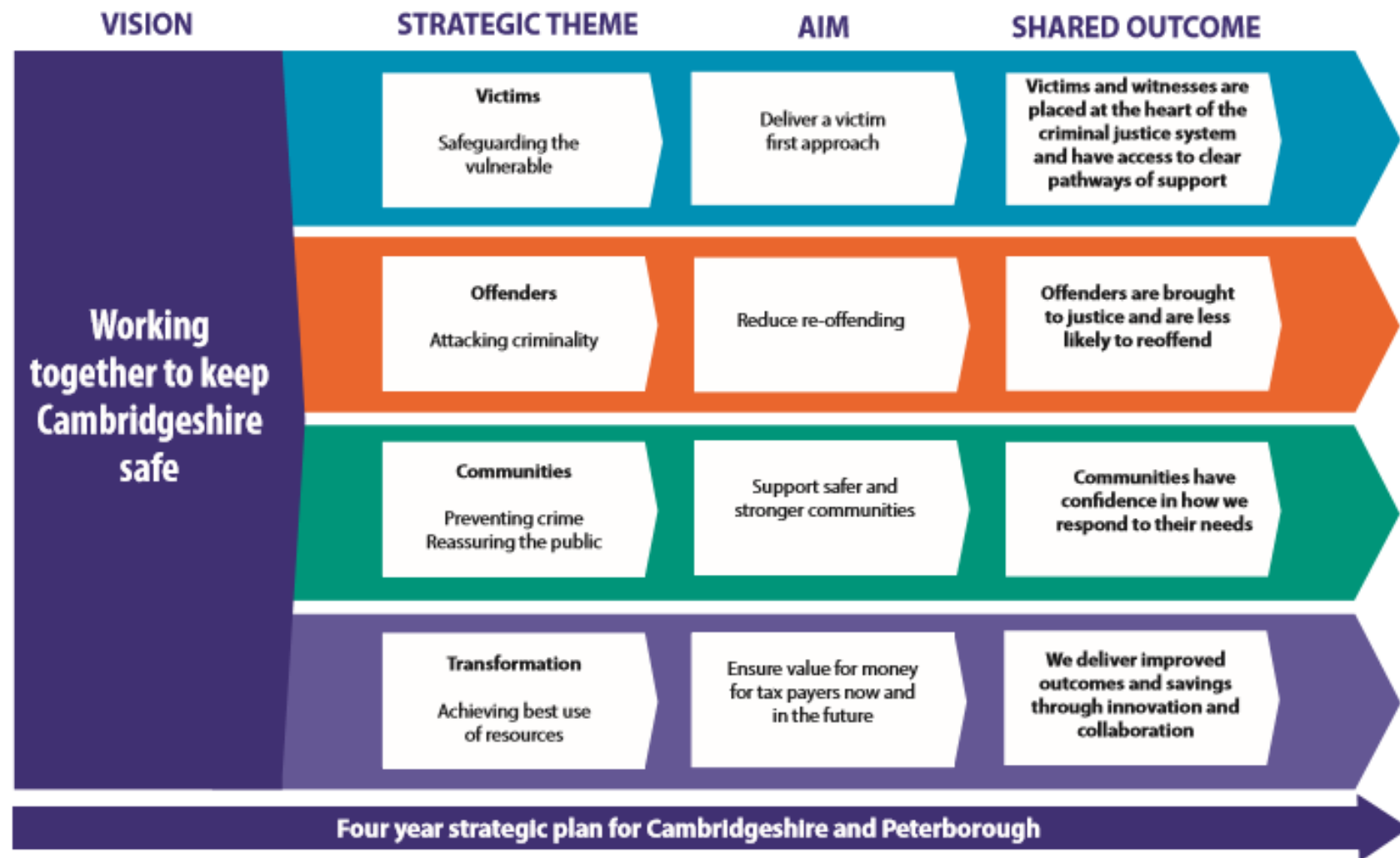
'Try to involve the public more in fighting crime. Most people will be more likely to help if Police are more active in using this resource'

'Keep the e-cops email. It is very helpful to know when there have been a spate of thefts. We can all be more vigilant about spotting crimes and keeping things and people safe'

'Have a better website, more information and more interactive. Have a better online presence and engagement processes. Be honest about not being able to do everything and that some things are not priorities and will not be actioned'

'More visible policing and keeping on top of anti-social behaviour'

Police and Crime Plan – Community Safety and Criminal Justice



Victims

SHARED OUTCOME: Victims and witnesses are placed at the heart of the criminal justice system and have access to clear pathways of support

AIM: Deliver a victim first approach

The needs of victims and witnesses must remain central to the work of criminal justice agencies in Cambridgeshire.

When they report a crime to the police they must be treated with respect and provided with the best service possible. Clearly we want to ensure that victim satisfaction levels remain high as this measure is one way we can check on the service provided – but it isn't just about numbers. It is about ensuring victims and witnesses are kept safe, given regular updates on their case and seamlessly supported throughout their experience. The new Victim and Witness Hub is already leading the way on this. The Code of Practice for Victims of Crime sets out the minimum standard of service which victims should receive. In particular the right for a victim to make a personal



impact statement and have it read out in court.

The Commissioner also has a statutory duty to ensure an 'effective and efficient criminal justice system' and is committed to championing the needs of victims within the system. Practices across the whole system in Cambridgeshire need to be reviewed to consider how they impact onto victims and witnesses. It is also crucial that victims receive the emotional and practical support they need to cope and recover. The Commissioner has responsibility for commissioning these services which must be easy to access, cost effective and responsive to the changing needs of the victim. This includes restorative justice which is offered to all victims allowing them the opportunity to understand their offender's motivation. Support must also be available for victims of anti-social behaviour who need it.

Agencies must work in partnership across the county to understand how they can prevent people, in particular those who are vulnerable, becoming victims in the first place. In particular the Commissioner and the Constabulary are already leading conversations with the Cambridgeshire and Peterborough Clinical Commissioning Group to highlight the importance of continuing to improve the multi-agency response to keeping people in mental health crisis safe. The police often become the first response in such situation – work must continue to ensure such people receive the right care at the right time and from the right service.

“The Victim and Witness Hub routinely provides support to a third of all those who report they have been a victim of crime in Cambridgeshire.”

Victims Objectives

The police respond to an individual's immediate needs and safeguard them from potential future victimisation

Victims and witnesses of crime can access appropriate and proportionate needs-led emotional and practical support at all stages of the Criminal Justice System process

Victims and witnesses are treated with respect and their needs are acknowledged during the criminal justice process



PRIORITIES FOR ACTION

- Ensure that victims from the three priority groups (serious crime, persistently targeted and vulnerable or intimidated) are identified and provided with an appropriate response based on their level of risk at the initial point of contact.
- Reduce the impact of anti-social behaviour by ensuring victims receive a proportionate response that is tailored to their needs.
- Ensure victims of crime receive a consistently high quality investigation.
- Review processes so people in mental health crisis receive the right care at the right time and from the right service.
- Continue to develop services to enable victims and witnesses to be seamlessly supported through the criminal justice process wherever they live in the county. For example victims of burglary and other serious crime will always be visited by a police officer.
- Ensure support services for victims and witnesses are commissioned in a cost efficient way, have clear referral pathways and handovers between agencies as individuals' needs change.
- Develop a countywide partnership response to reduce the harm, risks and costs of domestic abuse, child abuse and exploitation (including child sexual exploitation), serious sexual offences, trafficking and modern day slavery and 'Violence Against Women and Girls' which keeps victims safe from future victimisation.
- Offer victims of crime the opportunity to ask to meet their offender in a restorative justice conference at a time that is right for them.
- Ensure that when Criminal Justice System processes are reviewed the impact on victims and witnesses is considered.

Offenders

SHARED OUTCOME: Offenders are brought to justice and are less likely to re-offend

AIM: Reduce re-offending

Nationally crime levels have fallen over the last twenty years. However, the nature of crime has changed from high volume burglary and vehicle crime to previously 'hidden' crimes like child sexual exploitation, sexual violence, domestic abuse, as well as online fraud and cybercrime.

This has also been reflected in Cambridgeshire and Peterborough. Despite recent rises in levels of recorded crime, believed to be driven by improved recording practices, the overall crime rate for Cambridgeshire remains lower than previously. However, more locally there is a mixed picture with pressures resulting from crime levels in some areas.



The Constabulary receives around 30,000 calls for service each month and there were 49,738 reports of crime in the year ending June 2016. In 2012 it was estimated that more than 50,000 people living in Cambridgeshire and Peterborough aged 10 – 65 years could have committed some sort of offence in the previous 12 months.

Tackling and investigating crime so that offenders are brought to justice, while ensuring the best outcomes for victims, is clearly a core policing role. Police resources are available at a local, regional and national level. A programme to improve crime investigation is underway.

An integrated approach is needed from statutory and voluntary sector agencies to prevent crime in the first place. The causes of criminality must be addressed to make people less likely to re-offend so that there are less victims in the future. This includes addressing longstanding issues such as drug and alcohol misuse, health needs, employment, training and education and accommodation.

For the most complex offenders a partnership approach is needed to protect local communities.

The Commissioner is responsible for holding the Constabulary to account, while respecting the Chief Constable's operational independence.

“Police powers enable us to deal with offenders. We must also focus on rehabilitation and addressing the causes of someone’s offending behaviour.”

Offenders Objectives

Police enforcement disrupts offenders and deters would-be offenders

Offenders are brought to justice while ensuring the best outcomes for victims

All agencies coming into contact with offenders ensure they address the causes of criminality

A partnership approach will be taken that protects local communities from crime and manages the most complex offenders



PRIORITIES FOR ACTION

- Ensure that police investigations deal effectively with offenders while ensuring the best outcomes for victims.
- Use a partnership approach to tackle crimes which are of greatest concern to the public such as violent, drink and drug related crime, burglary and rural crime.
- Improve partnership working to ensure resilience of services and effective and efficient action to address long-term causes of offending such as health issues, housing, drug and alcohol misuse, education, employment and training.
- Ensure that the Criminal Justice System sees reducing re-offending as a key part of its work.
- Support preventative and early intervention approaches to divert young people and adults away from offending and re-offending.
- Increase the range of environments in which restorative justice is used to improve victim satisfaction and reduce re-offending.
- Protect local communities from those people who present a risk of serious harm to them through effective and efficient offender management and partnership working.
- Hold the responsible authorities to account for meeting their duties to protect their local communities from crime and to help people feel safer.
- Work with the voluntary sector and other partners to enable the rehabilitation of offenders.
- Review current performance management systems to ensure re-offending data is captured and monitored effectively so that progress can be reviewed.
- Contribute to national policing needs as set out in the Strategic Policing Requirement including counter-terrorism, serious and organised crime, cyber security, public order, civil emergencies and child sexual abuse.

Communities

SHARED OUTCOME: Communities have confidence in how we respond to their needs

AIM: Support safer and stronger communities

The police, in common with all other public service organisations, are facing challenges as budgets reduce and types of crime that people face change.

What people want is a police presence that can be seen and that deals effectively with local issues. The Constabulary has to balance this public desire for police visibility with a rise in crimes such as domestic violence, child sexual exploitation and cybercrime. These crimes tend to take place behind closed doors, not on the street, taking up officer time that is not visible to the wider public.

The work of the different agencies, such as healthcare providers, local authorities and the emergency services, are linked. The work of one impacts on the work of the others. Often agencies are dealing with the same people who have multiple issues and complex needs.

The solution is to make sure that services are aligned to support each



other and not duplicate each other's work. Public services must actively seek ways of sharing capabilities, intelligence and facilities to meet people's needs in a cost effective way. There will be a particular focus on the most vulnerable members of society such as those from minority groups, the less able and those in mental health crisis.

This partnership approach extends to the public, tapping into the knowledge, good-will and enthusiasm of our citizens to support the police, and others, in protecting our communities. Volunteers can provide specialist advice, local intelligence and community work to support safer and stronger communities. There are many ways to volunteer such as through Neighbourhood Watch, Speedwatch, Police Support Volunteers and Independent Custody Visitors.

Through these actions we will address the issues that concern our communities the most such as anti-social behaviour, road safety, hate crime, criminal damage and street crime.

It is essential the public respect and trust their Constabulary and confidence remains high. All public servants must maintain the highest level of standards and behaviour. The College of Policing's Code of Ethics defines standards of behaviour in policing. Positive engagement can support public confidence and victim satisfaction. Where service delivery or conduct is not to an appropriate standard this can have the opposite effect. We must have systems in place to deal with complaints appropriately and to learn lessons for the future. The Commissioner already has a role in monitoring police complaints. The Policing and Crime Act 2017 will enable this oversight role to be increased.

“Public services must actively seek ways of sharing capabilities, intelligence and facilities to meet people's needs in a cost effective way.”

Communities Objectives

Joining-up service provision to listen and respond to day to day community safety issues

Increase public involvement to improve community understanding and resilience

Inspire all public servants to maintain the highest levels of ethical behaviour to ensure public confidence and trust



PRIORITIES FOR ACTION

- Jointly engage with all communities to understand and respond to local concerns.
- Ensure the public have easy and effective ways to contact the appropriate service provider to get the information they need.
- Bring together services and systems to respond to community issues in a sustained and co-ordinated way e.g. co-location, aligned activity and information sharing.
- Reassure the public of the Constabulary's commitment to local policing to maintain public confidence and deal with issues of local concern such as road safety, anti-social behaviour and Hate Crime.
- Extend the use and scope of police powers inside and outside the Constabulary.
- Build relationships with communities to gather information and intelligence to prevent crime: high levels of witnesses, low levels of crime.
- Promote public involvement through active participation and support initiatives aimed at building community understanding and resilience.
- Educate and support local people to recognise vulnerable members of their community and know how to help them.
- Ensure there are recruitment, retention and progression policies that result in a police force that is representative of the communities we serve.
- Ensure each member of the police force delivers the highest professional standards in service to the public, demonstrating the values of respect, honesty, integrity, openness and selflessness, in line with the Code of Ethics.

Transformation

SHARED OUTCOME: We deliver improved outcomes and savings through innovation and collaboration

AIM: Ensure value for money for taxpayers now and in the future

Transformation of the way we deliver public services in the county is key to providing the savings required to deliver this plan. This work is not limited to collaboration with other police forces, through tri-force or seven-force alliances, but is now looking much more widely. The Policing and Crime Act provides a framework for joint working with the Fire and Rescue Service and in Cambridgeshire this has already begun with a review of estates. This builds on the existing work maximising the use and value of the £35m police estate.

The creation of a combined authority for Cambridgeshire and Peterborough along with the devolution of powers also provides an opportunity to work more closely to improve community safety.

Nationally 84 per cent of what the police do is not crime-related. All agencies need to understand the current and potential future demand on their services, and whether they are the right service to respond, to enable them to decide how they can best respond to communities when they need them. Strong partnership governance is vital so that when agencies in Cambridgeshire take decisions about changing services we ensure that they do not have unintended consequences for other organisations – we need to ensure that we shrink together, not apart. In policing, new technology is an important part of this jigsaw releasing both officer time, increasing visibility and improving the quality of investigations. For example body-worn cameras capture live evidence, mobile devices ensure



front line officers can update their records from within the community and remote links into courts save officer travelling time. Technology is already transforming the way the police service operates.

“ Budgetary pressures are set to continue, with savings of more than £6m to be found by the end of 2019/20 in policing alone. ”

Transformation Objectives

Drive efficiency and effectiveness in policing through local, regional and national collaboration

Work with partners to realise the benefits for community safety which can be derived from improved governance and integrated delivery

Continue to drive transformation within Cambridgeshire Constabulary

Identify the best way for fire and policing to work together in the future



PRIORITIES FOR ACTION

- Use and improve understanding of demand to drive efficiency to protect frontline services.
- Continue to embed tri-force collaboration with Bedfordshire and Hertfordshire as a means of achieving savings.
- Explore further opportunities to enhance frontline policing services by maximising all opportunities to work collaboratively with other police forces, driving out further efficiencies in the most ambitious police collaboration programme yet with Bedfordshire, Cambridgeshire, Hertfordshire, Norfolk, Suffolk, Essex and Kent police forces.
- Ensure the benefits of new and historical investment in technology are realised.
- Ensure Cambridgeshire's voice is heard at a national level and influences policy changes.
- Work closely with local public sector leaders to identify the potential benefits for community safety through new governance mechanisms such as the combined authority and devolution of powers.
- Develop the capacity and capability to undertake effective community safety and criminal justice commissioning, using grants and commissioning as strategic leverage for evidence-based change.
- Use cash reserves strategically and work in partnership to maximise the use of and value from the police estate.
- Invest in, and support the development of officers, police staff and volunteers to perform their role efficiently.
- Work with the Fire Authority to explore opportunities for fire and police to work together.

Finances

On this page we explain the main sources of finance for the Constabulary.

The budget

The main sources of funding for policing in Cambridgeshire come from a government grant and the policing element of the council tax.

Details about the sources of funding and on how the money is spent can be found in the Medium Term Financial Plan [here](#). A summary of the Medium Term Financial Plan can be found in the Appendix on Page 22.

Community Safety Funding – Police and Crime Reduction Grants

Police and Crime Commissioners have responsibility to make crime and disorder reduction grants under the Police Reform and Social Responsibility Act 2011. The Act allows grants to be made that “will secure, or contribute to securing crime and disorder reduction in the force area”.

A great deal of work has been undertaken to influence how partners approach problems in communities which impact on all agencies. Working together on mental health, addressing anti-social behaviour, responding to and preventing problems caused by alcohol and drug misuse and safeguarding vulnerable people are all issues which remain high on the Commissioner’s list of priorities.



Details of Community Safety grants awarded by the Police and Crime Commissioner can be found [here](#).

Victims

In 2014, Police and Crime Commissioners took over responsibility for commissioning local support services for victims of crime. The Ministry of Justice provides the Commissioner with a grant each year to enable services which best meet the needs of local victims of crime to be funded.

In Cambridgeshire, the Commissioner leads an integrated model of support for victims and witnesses which ensures victims receive the support they need to cope, recover and, where possible, return to the life they had before the crime occurred. Details of Victims’ support grants can be found [here](#).

Police and Crime Commissioner’s Youth Fund

£40k will be made available from the Police Property Act monies to fund small projects (no more than £2k) to engage young people in positive community activities. The Commissioner’s Youth Fund is managed by Cambridgeshire Community Foundation and awards are prioritised in areas linked to high levels of youth offending and child deprivation. From 2017/18, £30k of the fund will be matched against a £30k national fund aimed at encouraging young people into volunteering. This will create a total fund of £70k.

Projects awarded funds from the Commissioner’s Youth Fund can be found [here](#).

Community Safety Accreditation Schemes (CSAS)

The Community Safety Accreditation Scheme (CSAS) allows the Chief Constable to confer powers to the employees of appropriate external organisations. Powers are conferred to address local issues such as disorder, road safety and other low level offending. The schemes currently operating can be found [here](#).

Business Intelligence Information

Nationally, there has been clear move away from a purely quantitative or numerical performance regime to one which is more qualitative and embraces an assessment of vulnerability and impact on long term demand. In 2010, the then Home Secretary abolished Home Office performance targets. This move is reflected in the assessments made by Her Majesty's Inspectorate of Constabulary.

The Chief Constable is responsible for the delivery of policing and has arrangements in place for the management of performance and the Constabulary's response to emerging issues. A vast range of performance information is monitored by the Constabulary to inform decision making and prioritisation on a daily basis. It is important to note that the indicators monitored are not targets. At a strategic level, the Constabulary's Executive Board, Force Performance Board and Force Monthly Performance Meeting each have a monitoring role.

In addition to formal reporting, the Commissioner uses feedback from the public to help him to support and challenge the provision of policing in Cambridgeshire. He also undertakes a programme of frontline visits to help him support and challenge across the system of policing, community safety and criminal justice.

The performance information monitored by the Constabulary and the Commissioner includes new data sets and will evolve over time to reflect operational developments. Given the focus on the community safety and criminal justice system as a whole, broader indicators rather than purely policing data have been incorporated, this includes Ministry of Justice data on reoffending rates and public health data. Partnership governance and the performance framework will be developed further with partner agencies.



Victims

Shared Outcome

- Victims and witnesses are placed at the heart of the criminal justice system and have access to clear pathways of support

Aim

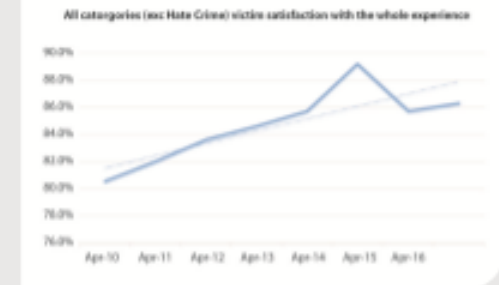
- Deliver a victim first approach

Objectives

- The police respond to an individual's immediate needs and safeguard them from potential future victimisation
- Victims and witnesses of crime can access appropriate and proportionate needs-led emotional and practical support at all stages of the Criminal Justice process
- Victims and witnesses are treated with respect and their needs are acknowledged during the criminal justice process

Business Intelligence Information

- Satisfaction with service delivery
- Mental health demand
- Restorative Justice referrals
- Outcome rates
- Satisfaction with Victim and Witness Hub service delivery
- Crime Harm Index
- Failed cases data



Offenders

Shared Outcome

- Offenders are brought to justice and are less likely to re-offend

Aim

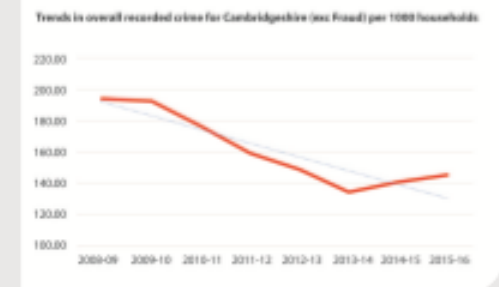
- Reduce re-offending

Objectives

- Police enforcement disrupts offenders and deters would-be offenders
- Offenders are brought to justice while ensuring the best outcomes for victims
- All agencies coming into contact with offenders ensuring they address the causes of criminality
- A partnership approach will be taken that protects local communities from crime and manages the most complex offenders

Business Intelligence Information

- Recorded crime
- Drugs data
- Liaison and Diversion Scheme data
- Police responses
- Out of court disposals
- Outcome rates
- Effective trial/ineffective trial/cracked trial/conviction rate data
- Re-offending data
- New entrants to criminal justice system data
- Violent crime



Communities

Shared Outcome

- Communities have confidence in how we respond to their needs

Aim

- Support safer and stronger communities

Objectives

- Joining up service provision to listen and respond to day to day community safety issues
- Increase public involvement to improve community understanding and resilience
- Inspire all public servants to maintain the highest levels of professionalism and ethical behavior to ensure public confidence and trust

Business Intelligence Information

- Public confidence
- How safe do communities feel?
- Hate crime
- Anti-social behaviour
- Volunteering
- Complaints
- Call handling
- Killed and seriously injured casualties
- Workforce diversity



Transformation

Shared Outcome

- We deliver improved outcomes and savings through innovation and collaboration

Aim

- Ensure value for money for taxpayers now and in the future

Objectives

- Drive efficiency and effectiveness in policing through local, tri-force, (Bedfordshire, Cambridgeshire, Hertfordshire) regional and national collaboration
- Work with partners to realise the benefits for community safety which can be derived from improved governance and integrated delivery
- Continue to drive transformation within Cambridgeshire Constabulary
- Identify the best way for fire and policing to work together in the future

Business Intelligence Information

- Medium Term Financial Plan

APPENDIX

Medium Term Financial Plan as at 01 March 2017

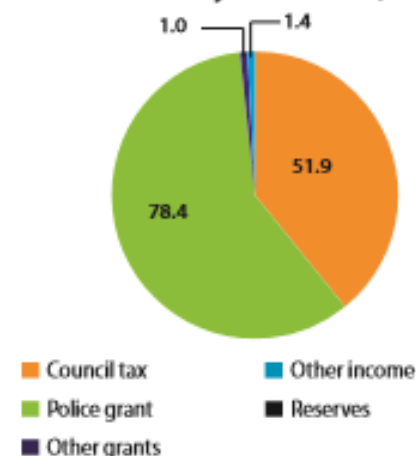
	Budget 2016/17 £'000	Forecast 2017/18 £'000	Forecast 2018/19 £'000	Forecast 2019/20 £'000	Forecast 2020/21 £'000
EXPENDITURE					
Total Local Policing Expenditure	62,222	73,282	74,844	76,533	77,824
Total Business Support Expenditure	17,359	17,072	19,858	20,128	20,558
Total Collaboration Expenditure	21,998	20,810	21,081	21,210	21,544
Total To Be Collaborated	26,278				
Total New Collaboration		16,904	17,175	17,450	17,729
Total OPCC Expenditure	1,229	1,114	1,131	1,149	1,167
Police National ICT Company Subscription	60	60	60	60	60
Community Safety / Crime Reduction Grants	1,300	1,276	1,276	1,276	1,276
MoJ Victims Grant	981	981	981	981	981
Total Capital Financing Costs	2,420	1,187	1,761	3,232	3,204
GROSS REVENUE EXPENDITURE	133,847	132,686	138,167	142,018	144,343
Total Income	-1,376	-1,421	-1,421	-1,421	-1,421
NET REVENUE EXPENDITURE	132,471	131,265	136,746	140,597	142,922
Contributions +To /- From Reserves	-1,967	0	0	0	0
NET BUDGET REQUIREMENT (NBR)	130,504	131,265	136,746	140,597	142,922
FINANCED BY					
Formula Grant	79,431	78,411	77,408	76,417	75,439
MoJ Victims Grant	981	981	981	981	981
Precept	49,682	51,673	53,755	55,921	58,346
Collection Fund - Deficit / +Surplus	410	200	200	200	200
TOTAL FINANCING	130,504	131,265	132,344	133,519	134,966

The budget gap over the plan period will be financed by savings made through Collaboration, Local Policing Review, Procurement and Estates

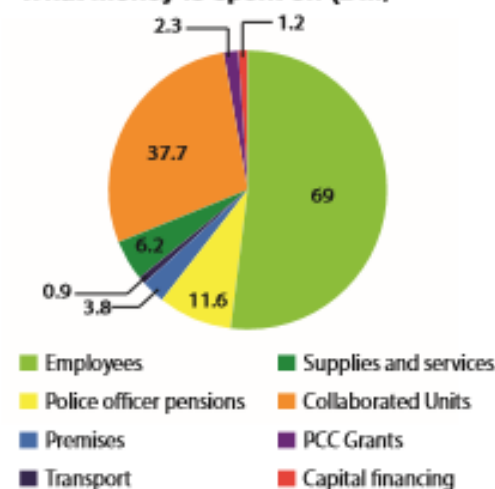
The full Medium Term Financial Plan can be found at:

www.cambridgeshire-pcc.gov.uk/transparency/financial-information/

Where the money comes from (£'m)



What money is spent on (£'m)





Produced by:
Office of the Cambridgeshire Police & Crime Commissioner
PO BOX 688, Huntingdon, PE29 9LA

CAMBRIDGESHIRE POLICE AND CRIME PANEL	Agenda Item No. 7
15 March 2017	Public Report

Report of Cambridgeshire Police and Crime Commissioner

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POLICE AND CRIME COMMISSIONER’S STRATEGIC ESTATES UPDATE

1. PURPOSE

- 1.1 The purpose of this report is to outline to the Police and Crime Panel (the “Panel”) the Police and Crime Commissioner’s (the “Commissioner”) strategic direction regarding the Estate he owns, leases or occupies on behalf of Cambridgeshire Constabulary (the “Constabulary”).

2. RECOMMENDATIONS

- 2.1 To note the report.

3. TERMS OF REFERENCE

- 3.1 Item 6 – To review of scrutinise decisions made, or other action taken, by the Commissioner in connection with the discharge of the Commissioner’s functions.
- 3.2 Item 8 – To support the effective exercise of the functions of the Commissioner.

4. BACKGROUND

- 4.1 The Commissioner has the strategic responsibility for £35 million of the Constabulary’s Estates assets. As at November 2016, the Estate equated to 29 sites with a budget cost in excess of £4m for 2016/17.

- 4.2 The Constabulary’s budgeted workforce numbers for 2017/18 is (Establishment Full Time Equivalent):

Category	Total
Police Officers	1,349
PCSOs	150
Specials (Target)	300
Police Staff	803
Total	2602

- 4.3 The Commissioner chairs an Estates Sub Group (ESG), which comprises of senior staff from the Office of the Police and Crime Commissioner and the Constabulary. Meetings are held every six weeks to set the strategic direction of Estates. Proposals arising from ESG are reviewed by both the Commissioner’s Finance Sub Group and the Commissioner’s governance board, the Business Co-ordination Board.

4.4 The Commissioner operates in an open, transparent and accountable manner, with all key decisions and reports being published on the Commissioner's website. The Panel will appreciate that at certain points during Estates projects there are matters which are subject to commercial confidentiality, such as details contained in business cases. Nonetheless, the Commissioner is clear that information that can be shared in the public domain will be as appropriate. The Panel will also continue to receive an indication of the Commissioner's key future decisions and reports relating to individual Estates that are submitted to the Commissioner's Business Co-ordination Board.

5. COMMISSIONER'S STRATEGIC APPROACH

5.1 The Constabulary continues to face financial challenges. With a further £8.8m of savings to be found by the end of the financial year 2020/21, it is clear that fixed cost resources such as buildings and maintenance need to be reviewed and, where possible, Estate budgets reduced or income generated to contribute to the maintenance of frontline policing resource.

5.2 The Commissioner's Police and Crime Plan 2017-20 (the "Plan") is clear that continuing to drive transformation within the Constabulary is a key objective. Delivering improved outcomes and savings through innovation and collaboration is crucial to achieving the aim of ensuring value for money for taxpayers now and in the future. A priority for action within the Plan is to use cash reserves strategically and work in partnership to maximise the use of and value from the Constabulary's Estate.

5.3 Fundamental to this is that the Estate is managed and developed to support the changing requirements of operational policing and support services. The Constabulary continue to look at new and better ways to deliver a policing service. This includes making the best use of new technology and working to better understand and manage demand to allow the Constabulary to respond and adapt to the needs of the public and to help keep people safe.

5.4 The duty to the tax payer is to ensure that a policing service is delivered in the most efficient and effective way, providing the best value for money. The strategic alliance that the Constabulary has with Bedfordshire Police and Hertfordshire Constabulary facilitates this and also provides resilience now and in the future. The restructuring and use of shared assets within the strategic alliance permit a reduction in the overall Estate footprint and contributes to the efficiencies. This is evidenced at Chord Business Park, Godmanchester, where one unit which was previously occupied by the Human Resources Department, has now been vacated and is to be let commercially. The Human Resources Department now has its main base in Stevenage with staff working agilely across the strategic alliance Estate.

5.5 There is the potential for further opportunities to be realised as collaboration goes further and wider, with seven force alliances (Bedfordshire, Cambridgeshire, Essex, Hertfordshire, Norfolk and Suffolk), and blue-light collaboration with fire and ambulance services.

5.6 The use of mobile technology increases the amount of time officers and staff can be visible in their communities and reduces the demand on office space. Enquiry offices, interview rooms, meeting rooms, custody, agile working areas, locker space and radio charging points, are still required but the new working methods support the Estate rationalisation without adversely impacting on frontline policing.

5.7 Future savings made by rationalising places rather than people enables a more modern approach to public engagement, making local policing more accessible and visible. A good example of where this works in practice can be seen in the roll-out of Police Contact Points across the county, typically sited within busy supermarkets and currently located at Peterborough, St Neots, Cambridge, Wisbech, Cambourne and Chatteris.

6. ESTATES STRATEGY IN PRACTICE

- 6.1 Greater emphasis on income from the Estate will help to reduce the revenue funding gap. The assets shown in red and amber in Appendix 1 are subject to investigations to establish costs and opportunities. The surplus Estate will be disposed of or redeveloped (freehold or leasehold) in a timely way to reduce costs or generate revenue.
- 6.2 The Policing and Crime Act 2017 enables, amongst other provisions, the Commissioner, Cambridgeshire Fire and Rescue Authority, and the East of England Ambulance Service NHS Trust, to work more collaboratively. An early demonstration of working within the spirit of collaboration has been in respect of the need to rationalise the fire Estate within Huntingdon to improve training facilities and ensure operational resilience. As such two Boards have been set up, a Huntingdon Accommodation Review Board and Governance Board, to focus on in terms of accommodation options:
- what functions are already held;
 - remove sharing options that have been ruled out;
 - any possible opportunities with the East of England Ambulance Service NHS Trust.
- 6.3 Management of custody is now part of the strategic alliance. A project is underway to find a suitable site in the Cambridge area to construct a new 24 cell centre to replace Parkside city centre police station. This will be a significant development and re-development exercise of both the new custody suite and existing Parkside building. Both projects will take several years to come to fruition, with the redevelopment of Parkside generating a substantial income. These proposals do not impact on the Commissioner's commitment to keeping a local policing element within Cambridge City.
- 6.4 The Peterborough Prevention and Enforcement Service comprises of Police Officers and Community Support Officers, Council Prevention and Enforcement Officers and Fire Officers, who are co-located within one office. Co-location of officers and staff working from the same office base has been invaluable both in taking a multi-agency approach to delivering more cohesive solutions to tackle community and safety issues but also for Estates saving. A similar shared service approach is being explored in Fenland which will assist partner agencies to improve service and rationalise their estate.
- 6.5 The Constabulary currently has three vehicle workshops across the county and a project is underway to provide services from a new single workshop at St Ives. This facility will be available from March 2017.
- 6.6 Regional opportunities around Training and Serious and Organised Crime are under consideration and may have an Estate requirement.

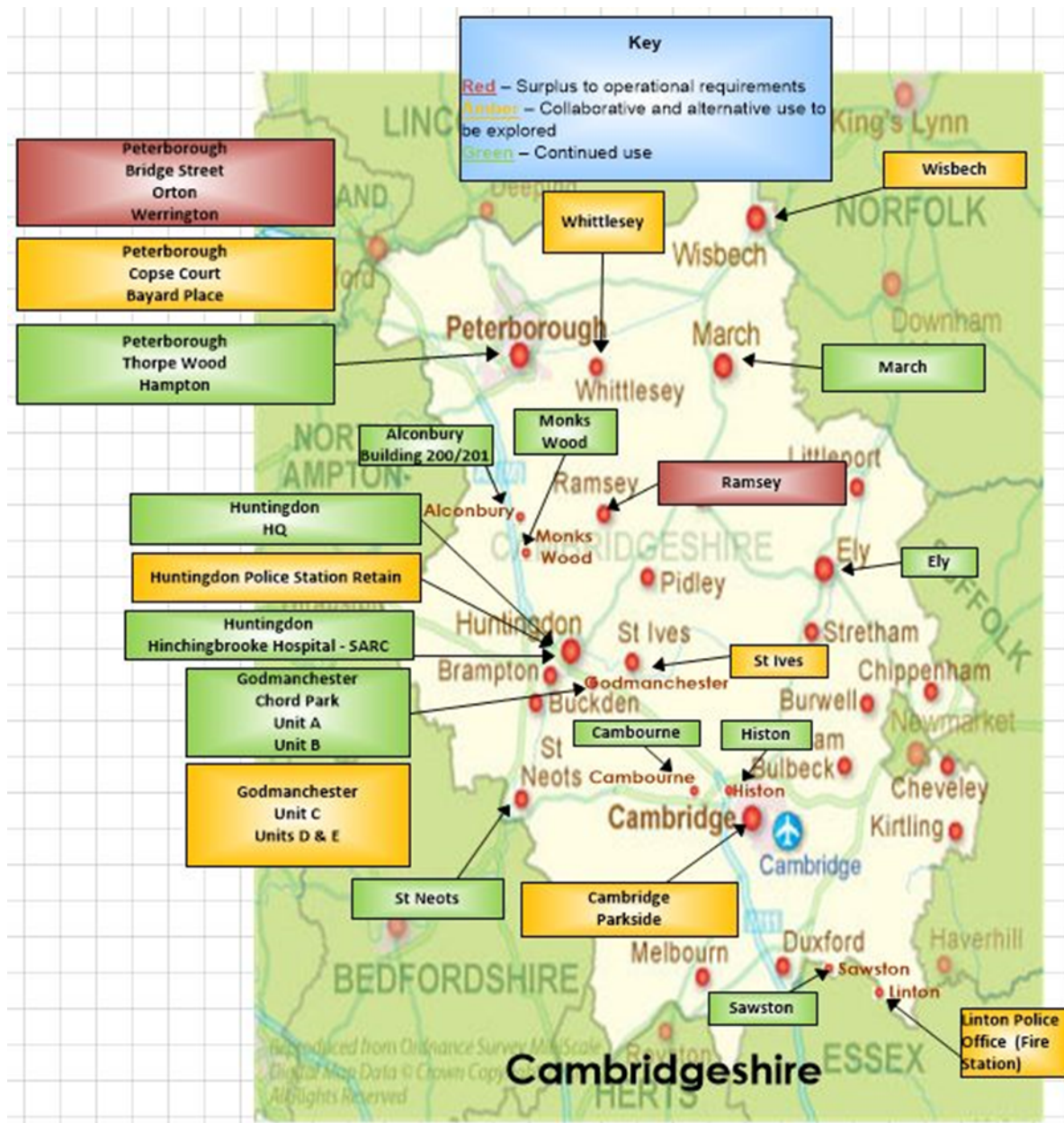
7. FUTURE

- 7.1 The Constabulary's Estates Department continues to review building services and utility contracts, and where economically advantageous, partners with other forces/agencies and supports existing frameworks to optimise purchasing power.
- 7.2 Shared accommodation options with partner agencies will continue to be key to delivering the solutions for the Estates review and value for money. Engagement will be undertaken on a building-by-building basis with MPs, District Councils, Town Councils, Parish Councils and partners.
- 7.3 Planning Gain through the Community Infrastructure Levy and Section 106 Agreement funding will continued be sought.

8. APPENDIX

Appendix 1 - Cambridgeshire Constabulary Estates

Cambridgeshire Constabulary Estates



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CAMBRIDGESHIRE POLICE AND CRIME PANEL	Agenda Item No. 8
15 March 2017	Public Report

Report of Cambridgeshire Police and Crime Commissioner

Contact Officer – Dorothy Gregson

Contact Details – cambs-pcc@cambs.pnn.police.uk 0300 333 3456

DECISIONS BY CAMBRIDGESHIRE POLICE AND CRIME COMMISSIONER

1. PURPOSE

- 1.1 This report is being presented to the Cambridgeshire Police and Crime Panel (the “Panel”) to enable it to review or scrutinise decisions taken by the Police and Crime Commissioner (the “Commissioner”) under Section 28 of the Police Reform and Social Responsibility Act 2011 (the “Act”).

2. RECOMMENDATIONS

- 2.1 The Panel is recommended to indicate whether it would wish to further review and scrutinise the decisions taken by the Commissioner. In these circumstances further information would be provided for a future meeting.
- 2.2 The Panel is asked to note future areas where decisions are to be taken by the Commissioner.

3. TERMS OF REFERENCE

- 3.1 Item 6 - To review or scrutinise decisions made, or other action taken, by the Commissioner in connection with the discharge of the Commissioner’s functions.

4. BACKGROUND

- 4.1 This report is presented to enable the Panel to carry out its functions as noted in paragraph 3. The Panel is required to review or scrutinise decisions made, it is also required to support the effective exercise of the functions of the Commissioner.

5. KEY ISSUES

- 5.1 The decisions taken by the Commissioner which have been notified to the Panel is attached at Appendix 1.
- 5.2 The relevant Decision Records are attached at Appendix 2.
- 5.3 All papers relating to Decision Records are available on the Commissioner’s website. The Panel receive notification when the Commissioner publishes Business Co-ordination Board papers.

6. IMPLICATIONS

- 6.1 Subject to the Panel’s need for further information or scrutiny on any of the decisions above, it may be required that further information is submitted to a future meeting of the Panel.

7. CONSULTATION

- 7.1 The decisions are in line with the direction set by in the Commissioner's Police and Crime Plan. These Decision Records have been placed on the Commissioner's website.

8. NEXT STEPS

- 8.1 Panel members may request further information about the decisions detailed in Appendices 1 and 2.
- 8.2 Future decisions taken by the Commissioner will continue to be notified to the Panel. The Act introduced a number of statutory decisions to be taken by the Commissioner. Future areas where decisions are likely to be considered as required are given at Appendix 3.

9. BACKGROUND DOCUMENTS

- 9.1 Decisions records notified to the Panel.

10. APPENDICES

Appendix 1 - Decision records notified to the Panel

Appendix 2 - Decision records

Appendix 3 – Areas where decision are likely to be considered as required

Decision Records notified to the Cambridgeshire Police and Crime Panel


Date	Decision Record	Subject	Decision
8 th February 2017	CPCC 2017-002	To opt into Public Service Auditor Appointments (PSAA) Framework for appointing External Auditors for the Statutory Accounts	To opt into Public Service Auditor Appointments (PSAA) Framework for appointing External Auditors for the Statutory Accounts
6 th February 2017	CPCC 2017-003	Policing precept of Council Tax and annual revenue budget 2017/18	To issue precept and approve annual revenue budget for 2017/18
16 th February 2017	CPCC 2017-004	Issuing of the Police and Crime Plan 2017-20	To issue the Police and Crime Plan

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CAMBRIDGESHIRE POLICE AND CRIME COMMISSIONER DECISION RECORD – CPCC 2017-002

Subject	To opt into PSAA Framework for appointing External Auditors for the Statutory accounts.
Decision	To opt into PSAA Framework for appointing External Auditors for the Statutory accounts.
Decision Summary	<p>The Cambridgeshire Police and Crime Commissioner’s (PCC) Business Coordination Board (“board”) meeting on 6th February 2017 considered and approved the proposal to allow Public Service Auditor Appointments (PSAA) to act on the Commissioner’s behalf in selecting and appointing its external auditor.</p> <p>The current external auditor’s contract is due for renewal for 2018/19.</p> <p>In July 2016, the Secretary of State for Communities and Local Government specified PSAA as an appointing person under Regulation 3 of the Local Audit (Appointing Person) Regulations 2015. This means that PSAA can make auditor appointments for audits of the accounts from 2018/19 of principal authorities that choose to opt in to its arrangements.</p> <p>By opting into this framework we will be taking the same course as our Collaborative partners of Bedfordshire, Hertfordshire and the Fire and Rescue Service.</p>

Contact Officer	Dorothy Gregson, Chief Executive Tel: 0300 333 3456 Email: dorothy.gregson@cambs.pnn.police.uk
Background Papers	Agenda Item 10.0 Public Sector Audit Appointments BCB meeting 6th February 2017

Jason Ablewhite, Cambridgeshire Police and Crime Commissioner	
I confirm that I have reached the above decision after consideration of the facts above.	
Signature	 Date 8-2-17



To: Business Coordination Board

From: Interim Chief Finance Officer

Date: 6 February 2017

PUBLIC SECTOR AUDITOR APPOINTMENTS

1. Purpose

1.1 The purpose of this report is to seek the Police and Crime Commissioners approval to allow Public Service Auditor Appointments (PSAA) to act on the Commissioner's behalf in selecting and appointing its external auditor.

2. Recommendation

2.1 The Commissioner is asked to approve that the PSAA will conduct a procurement process and appoint an external auditor.

3. Risk Assessment

3.1 **Economic/Legal** – the Commissioner is required to appoint an external auditor to undertake the end of year audit of the Commissioner's statutory accounts. The Commissioner is obliged to commence this piece of work immediately and it would be subject to a full European Union (EU) procurement process. There will be a significant resource burden on the BCH Procurement function if the timetable to appoint is to be achieved.

4. Background

4.1 Public Sector Audit Appointments Limited (PSAA) is an independent company limited by guarantee incorporated by the Local Government Association in August 2014.

4.2 The Secretary of State for Communities and Local Government delegated statutory functions (from the Audit Commission Act 1998) to PSAA, on a transitional basis, by way of a letter of delegation issued under powers contained in the Local Audit and Accountability Act 2014. Under these transitional arrangements the company is currently responsible for appointing auditors to local government, police and local

NHS bodies, for setting audit fees and for making arrangements for the certification of housing benefit subsidy claims.

- 4.3 From 2017/18, the transitional arrangements will end for local NHS bodies and smaller authorities and PSAA will no longer be responsible for appointing their auditors.
- 4.4 The transitional arrangements have been extended by one year for local government and police bodies, so PSAA will continue to be responsible for appointing their auditors for the audit of accounts for 2017/18.
- 4.5 In July 2016, the Secretary of State for Communities and Local Government specified PSAA as an appointing person under Regulation 3 of the Local Audit (Appointing Person) Regulations 2015. This means that PSAA can make auditor appointments for audits of the accounts from 2018/19 of principal authorities that choose to opt in to its arrangements.

5. Update on Progress and timescales

- 5.1 To date, 46% of authorities have opted in to the procurement process that the PSAA will oversee. The PSAA has prepared documentation for the process that includes;
- a contract notice,
 - a selection questionnaire stage,
 - an invitation to tender stage.
- 5.2 The key characteristics of the procurement strategy are that;
- it will be an Official Journal of the European Union (OJEU) restricted procedure,
 - the contract length will be five years with the option to extend by two years,
 - it will have a single contract area with six lots.
- 5.3 The objectives of the process are to secure high quality, independent audit services at the most competitive price.
- 5.4 The proposed timescales for the process are detailed below:

Activity	Target Date
OJEU contract notice published	16/2/17
Completed selection questionnaire	21/3/17
Evaluation of questionnaire	22/3/17 – 03/04/17
Invitation to tender	06/04/17
Briefing session for potential suppliers	12/04/17
Deadline for questions on procurement documentation	03/05/17
Deadline for submission of completed tenders	10/05/17
Tender evaluation	11/05/17 – 01/06/17
Contract award decision	13/06/17
Standstill period	19/06/17 – 29/06/17
Contract award	01/07/17
Auditor appointment process	07/17 – 12/17
Fee setting process	07/17 – 03/18

BIBLIOGRAPHY

Source Documents	
Contact Officer	Matthew Warren – Interim Chief Finance Officer, Cambridgeshire Office of the Police and Crime Commissioner

CAMBRIDGESHIRE POLICE AND CRIME COMMISSIONER DECISION RECORD – CPCC 2017-003


Subject	Policing precept of Council Tax and annual revenue budget 2017/18
Decision	To issue precept and approve annual revenue budget for 2017/18
Decision Summary	<p>In accordance with paragraph 2 of Schedule 5 to the Police Reform and Social Responsibility Act 2011 (the “Act”), the Cambridgeshire Police and Crime Commissioner (the “Commissioner”) notified the Cambridgeshire Police and Crime Panel (the “Panel”) of the proposed policing element of the Council tax for 2017/18 in a report to the Panel meeting on the 1st February 2017.</p> <p>In the same report the Commissioner also notified the Panel of his proposed budget for 2017/18.</p> <p>The Commissioner’s report to the Panel proposed that the policing precept would be 1.97% increase which will increase Band D council tax rate from £183.15 in 2016/17 to £186.75 in 2017/18.</p> <p>In accordance with paragraph 3 of Schedule 5 to the Act, the Panel reviewed the proposed precept at their meeting on the 1st February 2017. The Panel made a report to the Commissioner dated 2nd February 2017 entitled “Recommendation following consideration of the report from the Police and Crime Commissioner on the precept 2017/18” in which the Panel outlined their recommendation following their review of the precept.</p> <p>Under paragraph 5 of Schedule 5 to the Act, the Commissioner gave his formal response to the Panel’s report in a letter to the Chair of the Panel dated 3rd February 2017. The Commissioner published his response on his website. Following the Commissioner’s response, the end of the scrutiny ceased.</p> <p>The Commissioner issued the precept for 2017/18 in accordance with paragraph 5 of Schedule 5 to the Act.</p>

Contact Officer	<p>Dorothy Gregson, Chief Executive</p> <p>Tel: 0300 333 3456</p> <p>Email: dorothy.gregson@cambs.pnn.police.uk</p>
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Background Papers	<p>'Precept Report 2017/18', Police and Crime Commissioner's report to Cambridgeshire Police and Crime Panel, 1st February 2017</p> <p>http://democracy.peterborough.gov.uk/ieListDocuments.aspx?CId=543&MId=3673&Ver=4</p> <p>'Recommendation following consideration of the report from the Police and Crime Commissioner on the precept 2017/18', Police and Crime Panel report, 2nd February 2017</p> <p>Police and Crime Commissioner's formal response to Police and Crime Panel's report</p> <p>http://www.cambridgeshire-pcc.gov.uk/work/decisions/</p>
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Jason Ablewhite, Cambridgeshire Police and Crime Commissioner

I confirm that I have reached the above decision after consideration of the facts above.

Signature 	Date 6-2-17
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CAMBRIDGESHIRE POLICE AND CRIME PANEL	Agenda Item No. 6
1 February 2017	Public Report

Report of Cambridgeshire Police and Crime Commissioner

Contact Officer – Dorothy Gregson

Contact Details – cambs-pcc@cambs.pnn.police.uk 0300 333 3456

PRECEPT REPORT 2017/18

1. PURPOSE

- 1.1 To notify the Cambridgeshire Police and Crime Panel (the “Panel”) of the Cambridgeshire Police and Crime Commissioner’s (the “Commissioner”) proposed budget and precept for 2017/18 and to enable the Panel to review the proposed precept.

2. RECOMMENDATION

- 2.1 The Panel is recommended to review and make a report to the Commissioner on the proposed precept for 2017/18.

3. TERMS OF REFERENCE

- 3.1 Item 5 - To review and make a report and recommendation (as necessary) on the proposed precept.

4. BACKGROUND

- 4.1 Under the Police Reform and Social Responsibility Act 2011 and the Police and Crime Panels (Precepts and Chief Constable Appointments) Regulations 2012, the Commissioner must notify the Panel of the precept which the Commissioner is proposing to issue for the financial year by 1 February. The Panel must review the proposed precept notified to it by 8 February.

5. KEY ISSUES

- 5.1 Since taking office in May 2016, the Commissioner has been ensuring that, in the face of complex economic and social pressures, the Commissioner and Cambridgeshire Constabulary (the “Constabulary”) think and act differently and continue to transform the way they work through collaboration and new technology. The Constabulary never works in isolation.
- 5.2 Transformation of the way in which the Commissioner and the Constabulary deliver public services in the county is key to providing the savings required to deliver the Commissioner’s Police and Crime Plan (the “Plan”). This work is not limited to collaboration with other police forces, through tri-force or seven-force alliances, but is now looking much more widely. The Policing and Crime Bill provides a framework for joint working with the Fire and Rescue Service. In Cambridgeshire this has already begun with a review of estates. This builds on the existing work maximising the use and value of the £35m police estate. The creation of a combined authority for Cambridgeshire and Peterborough, along with the devolution of powers also provides an opportunity to work more closely to improve community safety.
- 5.3 When considering the precept, the Commissioner has ensured all efficiencies are identified, performance is protected, and that the reserve levels are at an appropriate level to meet the needs of policing. The Commissioner’s guiding principle in setting the precept is to achieve value for money policing and he stated during his election campaign in early 2016 that he would ensure frontline services continue to be protected.

5.4 The Constabulary and the Office of the Police and Crime Commissioner are able to balance the books with a 1.97% increase to the policing element of the council tax for 2017/18. The savings plans indicated in the full report at Appendix A show the means of balancing the budgets from 2018/19 to 2020/21. The budget will enable continued delivery of the Commissioner's Plan

5.5 The Panel is recommended to review the proposed precept in the context of ensuring continued and sustainable effectiveness and efficiency in policing in Cambridgeshire.

6. IMPLICATIONS

6.1 The draft budget the Commissioner's presents to the Panel is balanced for 2017/18 and further details of how this has been achieved are presented in the Commissioner's precept-setting report at Appendix A. If accepted, the precept will ensure a £130.9m budget for policing in Cambridgeshire for 2017/18. This would see the policing element of a 2017/18 Band D council tax increasing from £183.15 to £186.75 per annum, an increase of 7p per week.

7. CONSULTATION

7.1 As well as the Commissioner's extensive public engagement via meetings, surgeries and his newsletter, a Survey Monkey survey was made available from November 2016 to January 2017 with a link to the survey being available on the Commissioner's website as well as being flagged in the monthly newsletter which is sent to 16,000 email addresses each month. News of the Commissioner's proposal was also covered by the media across Cambridgeshire and on social media. Around 1,500 survey responses were received with 86% of respondents in agreement with a precept increase.

8. NEXT STEPS

8.1 The Panel must make a report to the Commissioner on the proposed precept.

9. BACKGROUND DOCUMENTS

9.1 Police Reform and Social Responsibility Act 2011

<http://www.legislation.gov.uk/ukpga/2011/13/contents>

Police and Crime Panels (Precepts and Chief Constable Appointments) Regulations 2012

<http://www.legislation.gov.uk/uksi/2012/2271/made>

Provisional Police Grant Report (England and Wales) 2017/18, Home Office, December 2016

https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/577359/police-grant-report-2017-18.pdf

10. APPENDICES


10.1 Precept Report 2017/18 – Appendix A

CAMBRIDGESHIRE POLICE AND CRIME COMMISSIONER DECISION RECORD – CPCC 2017-004

Subject	Issuing of the Police and Crime Plan 2017-20
Decision	To issue the Police and Crime Plan
Decision Summary	<p>The Cambridgeshire Police and Crime Commissioner’s Business Co-ordination Board meeting on the 16th December 2016 discussed the Police and Crime Commissioner’s (the “Commissioner”) draft Police and Crime Plan 2017-20 (the “Plan”).</p> <p>Under Section 5 of the Police Reform and Social Responsibility Act 2011 (the “Act”) before issuing the Plan the Commissioner must:</p> <ul style="list-style-type: none"> • prepare a draft of the Plan; • consult the relevant Chief Constable in preparing the draft Plan; • send the draft Plan to the Police and Crime Panel (the “Panel”); <p>The Commissioner presented the Plan to the Panel at its meeting on the 1st February 2017. The Panel reviewed the draft Plan and agreed and endorsed the Plan. The Panel produced a report of their recommendations on the draft Plan and this is published on their website at http://democracy.peterborough.gov.uk/ieListMeetings.aspx?CommitteeId=543</p> <p>Under Section 5 of the Act the Commissioner must:</p> <ul style="list-style-type: none"> • have regard to any report or recommendations made by the Panel in relation to the draft Plan; • give the Panel a response to any such report or recommendations; and • publish any such response. <p>The Commissioner sent his report to the Panel noting their recommendations and this is available on his website at http://www.cambridgeshire-pcc.gov.uk/</p> <p>The Commissioner will publish the Plan on his website at http://www.cambridgeshire-pcc.gov.uk/</p>

Contact Officer	<p>Dorothy Gregson, Chief Executive Tel: 0300 333 3456 Email: dorothy.gregson@cambs.pnn.police.uk</p>
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Background Papers	<p>'Police and Crime Plan', Agenda Item 4.0 and 4.01, Business Co-ordination Board, 16th December 2016 http://www.cambridgeshire-pcc.gov.uk/work/business-coordination-board/2016-2/bcb-december-16th-2016/</p> <p>'Police and Crime Commissioner's Police and Crime Plan (Community Safety and Criminal Justice) for Cambridgeshire and Peterborough, Agenda 8.0, Police and Crime Panel, 1st February 2017 http://democracy.peterborough.gov.uk/ieListDocuments.aspx?CId=543&MId=3673&Ver=4</p>
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Jason Ablewhite, Cambridgeshire Police and Crime Commissioner	
I confirm that I have reached the above decision after consideration of the facts above.	
Signature 	Date 16 th February 2017

CAMBRIDGESHIRE POLICE AND CRIME PANEL	Agenda Item No. 8
1 February 2017	Public Report

Report of Cambridgeshire Police and Crime Commissioner

Contact Officer – Dorothy Gregson

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POLICE AND CRIME COMMISSIONER’S POLICE AND CRIME PLAN (COMMUNITY SAFETY AND CRIMINAL JUSTICE) FOR CAMBRIDGESHIRE AND PETERBOROUGH

1. PURPOSE

- 1.1 The purpose of this report is to provide the Police and Crime Panel (the “Panel”) with the Police and Crime Commissioner’s (the “Commissioner”) draft Police and Crime Plan (Community Safety and Criminal Justice) for Cambridgeshire and Peterborough (the “Plan”).

2. RECOMMENDATION

- 2.1 The Panel is recommended to review the draft Plan and make a report or recommendation on the draft Plan to the Commissioner.

3. TERMS OF REFERENCE

- 3.1 Item 1 - To review and make a report or recommendation on the draft Plan, or draft variation, given to the Panel by the Commissioner.

4. BACKGROUND

- 4.1 Under the Police Reform and Social Responsibility Act 2011, the Commissioner is required to issue a Plan as soon as practicable after taking office - specifically before the end of the financial year which they are elected (31 March 2017). The Plan must determine, direct and communicate the Commissioner’s priorities during their period in office and set out for the period of issue:

- the Commissioner’s police and crime objectives for the area;
- the policing of the area which the Chief Constable is to provide;
- the financial and other resources which the Commissioner is to provide the Chief Constable;
- the means by which the Chief Constable will report to the Commissioner on the provision of policing;
- the means by which the Chief Constable’s performance in providing policing will be measured;
- the services which the Commissioner is to provide or arrange to support crime and disorder reduction or help victims or witness of crime and anti-social behaviour (crime and disorder reduction and victims’ service grants);
- any grants which the Commissioner is to make and the conditions if any of those grants.

- 4.2 In preparing the Plan the Commissioner must ‘have regard to the relevant priorities of each responsible authority, with these authorities having a duty to co-operate with the Commissioner for the purpose of formulating the Plan. The Commissioner must also make arrangements to obtain the views of the community, including victims of crime, on policing and ensure an efficient and effective criminal justice system.

- 4.3 The Plan must achieve value for money, ensure the Chief Constable fulfils his duties relating to equality and diversity and have regard to the need to safeguard and promote the welfare of children, the Strategic Policing Requirement¹ and guidance or codes of practice issued by the Secretary of State.

5. DEVELOPMENT OF THE PLAN AND CONSULTATION

- 5.1 The Commissioner has built his Plan around an overarching 'Plan on a Page' strategic summary. The Plan is structured around four key strategic themes: Victims, Offenders, Communities, and Transformation. Each theme has its own aim and has a framework through a series of shared outcomes to enable all agencies with a part to play in community safety and criminal justice, to strategically direct the future delivery of services through these common goals. Each theme is supported by a second page that sets out the key objectives and priorities for action. The Business Intelligence Information section shows how the delivery of the Plan will be monitored.
- 5.2 The Commissioner has stated that the Plan would not be developed in isolation but would be shaped by the views of the Panel, police, partners and the public. A significant amount of engagement has taken place with the public, Cambridgeshire Constabulary (the "Constabulary") and our strategic partners to inform the final Plan.
- 5.3 In preparing the Plan the Commissioner was keen to understand the views of the public. Since his election in May 2016, the Commissioner has spent a considerable amount of time talking to members of the public at police contact points, surgeries, community meetings and while shadowing officers and staff on patrol. In addition the Commissioner undertook a survey to ask the public what was important to them regarding crime and policing. Over 3,500 people responded and these views have been used to help shape the priorities.
- 5.4 It is important that the Plan aligns with the operational priorities which are developed by the Chief Constable and his senior management team. A number of sessions have taken place jointly between the Office of the Police and Crime Commissioner and the Constabulary to make sure that both organisations planning processes are working together.
- 5.5 The Commissioner recognised that all partners need to be clear of the collective responsibility for certain actions, yet also their responsibility for leading on direct action or dealing with the underlying causes that can lead to offending or becoming a victim. This includes for example the health service effectively supporting people in mental health crisis, or local authorities dealing with deprivation. The draft Plan has been shared with strategic partners and their viewpoints taken on board.
- 5.6 The Panel has been kept informed and involved as the Plan has developed. The Panel received a report (*Developing a Police and Crime Plan (Community Safety and Criminal Justice) for Cambridgeshire*) to their meeting on the 7 September 2016. The Panel has made a series of comments and suggestions on the Plan, which the Commissioner noted.
- 5.7 Overall, in delivering the Plan and ensuring best value for Cambridgeshire, it was recognised that it was critical to get the balance right between the demands and challenges of policing and the finite resource available.
- 5.8 The draft Plan is attached at Appendix A.

6. NEXT STEPS

- 6.1 By law, once the Commissioner has issued the Plan, a copy must be sent to the Chief Constable, each of the Responsible Authorities that are wholly or partly within the relevant police area, and publish the Plan in any manner the Commissioner determines.
- 6.2 It is anticipated the Commissioner will publicly launch the Plan in March 2017. The Plan will become effective from 1 April 2017.

¹ The Strategic Policing Requirement (SPR) sets out the Home Secretary's view of the national threats and the appropriate national capabilities required to counter those threats. The SPR supports Police and Crime Commissioners and Chief Constables to ensure they fulfil their forces' national responsibilities for tackling criminal or terrorist threats and harms, or other civil emergencies.

7. BACKGROUND DOCUMENTS

7.1 Police Reform and Social Responsibility Act 2011

<http://www.legislation.gov.uk/ukpga/2011/13/contents>

‘Developing a Police and Crime Plan (Community Safety and Criminal Justice) for Cambridgeshire, Agenda Item 6, Cambridgeshire Police and Crime Panel, 7th September 2016

<http://democracy.peterborough.gov.uk/ieListMeetings.aspx?Committeeld=543>

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	Current Background reports	Anticipated timescale/date
POLICE AND CRIME PLAN		
<p>To vary the Police and Crime Plan having had regard to any report or recommendations made by the Police and Crime Panel.</p>	<p>‘Police and Crime Plan’, Agenda Item 4.0, Business Co-ordination Board, 16th December 2016</p> <p>http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2016/12/16-12-16-BCB-Agenda-Item-4.0-Police-and-Crime-Plan.pdf</p> <p>‘Precept report 2017/18’, Agenda Item 6.0, Police and Crime Panel, 1st February 2017</p> <p>http://democracy.peterborough.gov.uk/ieListDocuments.aspx?CId=543&MId=3673&Ver=4</p> <p>‘Police and Crime Commissioner’s Police and Crime Plan (Community Safety and Criminal Justice) for Cambridgeshire and Peterborough’, Agenda Item 8.0, Police and Crime Panel, 1st February 2017</p> <p>http://democracy.peterborough.gov.uk/ieListDocuments.aspx?CId=543&MId=3673&Ver=4</p>	<p>March 2017.</p>

	Current Background papers	
GRANT FUNDING		
<p>Police and Crime Commissioner crime and disorder reduction, grant to any person will secure, or contribute to securing, crime and disorder reduction in the body's area.</p> <p>Police and Crime Plan sets the context within which crime and disorder grants will be made</p>	<p>'Commissioning and Grants Strategy 2016-20', Agenda Item 12.0, Business Co-ordination Board, 16th December 2016</p> <p>http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2016/12/16-12-16-BCB-Agenda-Item-12.0-Commissioning-and-Grants-Strategy-2016-20-1.pdf</p> <p>'Draft Precept Report 2017-18', 'Medium Term Financial Plan', Agenda Item 5.0, Business Co-ordination Board, 17th January 2017</p> <p>http://www.cambridgeshire-pcc.gov.uk/work/business-coordination-board/2017-2/bcb-january-17th-2017/</p> <p>'Police and Crime Commissioner's Police and Crime Plan (Community Safety and Criminal Justice) for Cambridgeshire and Peterborough', Agenda Item 8.0, Police and Crime Panel, 1st February 2017</p> <p>http://democracy.peterborough.gov.uk/ieListDocuments.aspx?CId=543&Mid=3673&Ver=4</p>	<p>March 2017 and throughout the year as required.</p>
	Current Background reports	Anticipated timescale/date

ANNUAL REPORT		
To approve the Annual Report to reflect the Commissioner's work for the period between April 2016 to March 2017.		Report to Business Co-ordination Board, May 2017. Report to Police and Crime Panel, June 2017. Decision to publish likely to be after June 2017.
CUSTODY		
Approval on individual decisions as required as part of the Parkside Custody Replacement project.	'Launch of Custody Project', Agenda Item 12, Business Co-ordination Board, 11 th August 2016 http://www.cambridgeshire-pcc.gov.uk/work/business-coordination-board/2016-2/bcb-august-11th-2016/	Driven by Project timescales.
ESTATES		
Approval of individual estate decisions as required.	'Estates Plan', Agenda Item 14.0, Business Co-ordination Board, 16th December 2016 http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2016/12/16-12-16-BCB-Agenda-item-14.0-Estates.pdf Police and Crime Panel report submitted March 2017 meeting	Decisions as required in line with strategy. Detailed reports will be prepared as individual assets are considered.
	Current Background reports	Anticipated timescale/date

EXTERNAL FUNDING OPPORTUNITIES		
Approve decisions as required relating to external funding opportunities to support initiatives to transform policing, collaborative working, prevent crime, and protect vulnerable people, such as the National Transformation Fund, Innovation Funding.		Timescales for decisions are driven by the Home Office bidding process.
POLICING AND CRIME ACT 2017 OPPORTUNITIES		
Approval of individual decisions as required as part of the process of realising the opportunities from the Policing and Crime Act including collaboration and complaints reform.	<p>'Realising the Opportunities From The Policing And Crime Bill', Agenda Item 6.0, Business Co-ordination Board, 21st September 2016;</p> <p>http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2016/09/16-09-21-BCB-Agenda-Item-6.0-Policing-and-Crime-Bill.pdf</p> <p>Realising the Opportunities From The Policing And Crime Bill', Agenda Item 8.0, Police and Crime Panel, 9th November 2016</p> <p>http://democracy.peterborough.gov.uk/ieListDocuments.aspx?CId=543&MId=3672&Ver=4</p> <p>'Realising the Opportunities from the Policing and Crime Bill – Update', Agenda Item 6.0, Business Co-ordination Board, 17th January 2017</p> <p>http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2017/01/17-01-17-BCB-Agenda-Item-6-Policing-and-Crime-Bill-Update.pdf</p> <p>'Realising the Opportunities from the Policing and Crime Bill', Police and Crime Panel, 1st February 2017</p> <p>http://democracy.peterborough.gov.uk/ieListDocuments.aspx?CId=543&MId=3673&Ver=4</p>	<p>Driven by legislative timescales.</p> <p>Outline business case anticipated to be underway in spring 2017.</p>
	Current Background reports	Anticipated timescale/date
COLLABORATION		

<p>To sign Section 22A Agreements under the Police Act 1996 (as amended) as required for individual collaborated business areas across Bedfordshire, Cambridgeshire, Hertfordshire, Norfolk, Suffolk, Essex and Kent and for national collaborations.</p>	<p>'Collaboration Update – Bedfordshire, Cambridgeshire and Hertfordshire and Seven Force', Agenda Item 8.0, Business Co-ordination Board, 21st September 2016</p> <p>http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2016/09/16-09-21-BCB-Agenda-item-8-0-Collaboration-update.pdf</p> <p>'Section 22A Collaboration Agreements Update', Agenda Item 15.0, Business Co-ordination Board, 10th November 2016</p> <p>http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2016/11/16-11-10-BCB-Agenda-Item-15.0-Section-22A-agreements-progress-1.pdf</p>	<p>Driven by individual collaboration project timescales.</p>
DEVOLUTION		
<p>Approval on individual decisions as required as part of the process of realising the benefits of any new Combined Authority devolution arrangements</p>	<p>'Devolution', Agenda Item 7.0, Business Co-ordination Board, 21st September 2016</p> <p>http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2016/09/16-09-21-BCB-Agenda-Item-7.0-Devolution.pdf</p> <p>'Devolution Update', Agenda Item 5.0, Business Co-ordination Board, 6th February 2017</p> <p>http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2017/02/17-02-06-BCB-Agenda-Item-5.0-Devolution-update.pdf</p>	<p>Driven by Combined Authority decision making and legislative process.</p>

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CAMBRIDGESHIRE POLICE AND CRIME PANEL	Agenda Item No. 9
15 MARCH 2017	Public Report

Report of: Jane Webb, Secretariat, Peterborough City Council

Contact Officer(s) – Jane Webb

Contact Details – jane.webb@peterborough.gov.uk

PROPOSAL TO JOIN THE EASTERN REGION POLICE AND CRIME PANEL NETWORK

1. PURPOSE

1.1 The Panel are asked to consider joining the Eastern Region Police and Crime Panel Network.

2. RECOMMENDATIONS

2.1 To become a Member of the Eastern Region of Police and Crime Panel Network.

3. BACKGROUND

3.1 The Panel has been invited by Frontline Consulting to join the Eastern Network of Police and Crime Panels. Current members include Bedfordshire, Essex, Hertfordshire and Norfolk from the Eastern region (only Suffolk and Cambridgeshire have not yet joined) plus Kent & Medway and Thames Valley PCPs, which asked to join although they are really in the South East region. Frontline Consulting also service the East Midlands network, which has been running for two years, and organised a one off event for PCP chairs and officers in the South West region.

Frontline Consulting do not intend to make any changes to the current offer which, for an annual subscription fee of £500 (plus VAT), includes: -

- Two meetings a year for Chairs, Vice-Chairs and support officers of each panel to share information, problem solve and collaborate as appropriate.
- A 'helpline' facility to answer queries and provide advice.
- Access to a website, which all PCP members and support officers could sign up to, for free, to share their experiences and good practice.
- Discounts on any learning and development sessions that Panels might want to engage Frontline Consulting to deliver.
- Discounted places for attendance at Frontline Consulting's annual PCP conference.

4. KEY ISSUES

4.1 The Panel have already utilised and benefited from the services of Frontline Consulting. The PCP Conferences that are held every year, the training utilised for the Panel and the support that Officers have received with varying issues throughout the year. Officers have found this support invaluable and would wish this to continue

The aim of the network will be to give representatives of the Panels the opportunity to link up on a regional basis with other Police and Crime Panels and explore issues of common interest, exchange information and share good practice. Attached at Appendix A is Frontline Consulting's proposal for operating the network. Frontline Consulting are proposing an annual subscription of £500 per Panel and this would be met out of the budget held by the host authority to support the operation of the Panel. It is considered that membership of the Network would be beneficial and that membership should be reviewed on an annual basis.

5. IMPLICATIONS

- 5.1 The cost of joining the Eastern Network will be £500 for the year and will come from funding provided by the Home Office for this Panel.

6. CONSULTATION

- 6.1 None

7. NEXT STEPS

- 7.1 N/a.

8. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 8.1 *None*

9. APPENDICES

- 9.1 *Proposal of Regional Networks 2016*
Next Meeting - Eastern Network Agenda – July 2017

PROPOSAL FOR A REGIONAL NETWORK FOR POLICE AND CRIME PANELS

Benefits of a regional network

A network would enable the Panels to share their perspectives and ways of working, their experiences of engaging with their Police and Crime Commissioners, exchange views about good practice and discuss potential solutions to difficult problems.

As cross-border and regional collaboration among Forces and PCCs increases, the Panels especially would be better positioned to look at common issues that might arise from regional collaboration. Networking also lays the basis for potential joint working on items that affect a Police and Crime Plan's strategic objective of more than one or perhaps all of the PCCs in the region.

Support from Frontline Consulting Associates

Frontline Consulting Associates has been supporting Police and Crime Panels across England since the early days of shadow Panels. Following a national conference in Gloucester in June 2012, we ran a number of induction sessions for Members joining the new Panels, then learning and development events and reviews for Panels so they could take stock of their experiences and reflect on how they might improve their working practices.

At our second national conference, which took place in July 2013, some participants raised the possibility of regional networks being set up to assist Panels and provide mutual support. As a result, we have worked in the South West, East Midlands and East to bring the PCPs together.

At our third national conference, in October 2014, our speakers highlighted the trend to increasing regional collaboration and raised the implications for PCPs and joint working, and this has developed ever since, including Regional Collaboration, Strategic Alliances and most recently the prospect of Blue Light Collaboration. We therefore extended our offer to facilitate regional networks in other parts of England and Wales.

How a network might operate and what is on offer

Our proposal for Regional PCPs Networks is customised to meet the precise requirements of the participating PCPs. We are able to offer the following:

- Two meetings a year for the Chairs, Vice-Chairs and support officer (substitutes allowable) of each Panel to share information and experience, to problem-solve and to collaborate as appropriate; agendas would be devised by the participants and would include a regional update based upon information provided in a common template as well as 'hot topics' of challenges to address across the Force areas, all as identified by participants
- A 'helpline' facility (by telephone, e-mail and online) supported by Tim Young, Frontline Consulting's Lead on Policing and Crime, to answer queries and provide advice
- A website www.pcps-direct.net, which all PCP members and support officers can sign up for, for free, to share their experiences and good practice, including:
 - an Information section: open-access pages that include a digest of news covering issues around Police and Crime Panels that will interest councillors, Independent Members and support officers, plus occasional features. There is provision for Panels to post films, articles and more in-depth pieces about latest PCP developments; and

- an Exchange section, offering scope for you to network with each other across PCPs by setting up personal circles or engaging in broader networks by theme, role, activity or Force area. One of the Networks is Ask Tim, where you can post your queries

In addition, we offer:

- Three places for the price of two for Network members who want to attend our annual PCP conference (equivalent to a £99 discount)
- a 10% discount on any learning and development sessions that PCPs might want to engage Frontline Consulting to deliver.

Costs

We are very aware of the limited budget available for Police and Crime Panels. We therefore charge a modest annual subscription of £500 per Panel. As with any subscription, this does not presuppose automatic annual renewal.

Any queries?

Please feel free to contact Ann Reeder to discuss any aspects of this proposal.

Ann Reeder

Director

Frontline Consulting Associates

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POLICE AND CRIME PANELS EASTERN REGION NETWORK MEETING

Wed 13 July 2016, 11am to 3pm

at Grant Thornton UK LLP's offices, Grant Thornton House, 22 Melton St, London NW1 2EP (1 minute from Euston Station /tube - map and directions in mailing)

If you would like to bring copies of any documents with you, please do.

There will be a lunch break (with lunch provided) at around 1pm. Tea and coffee will also be provided on arrival and at lunchtime.

AGENDA

1. Introductions and welcome to Thames Valley PCP

2. PCP round-up

- a) An information exchange from all participants about work they have been undertaking since the group last met, including:
 - any updates on key pieces of work (including
 - any significant changes in circumstances
 - any innovations
- b) Future plans

3. Policing and Crime Bill update (briefing attached):

- emergency services collaboration & Panels' views
- other significant issues

4. Regional collaboration

- what are Panels doing on regional collaboration?

5. Frontline Consulting/Grant Thornton survey – published report, '*Power check - reviewing the effectiveness of policy accountability: insights for the second term*'

The report from the survey of PCCs, PCPs and CCs to which network members contributed has been published. A pdf is attached, as well as a two page summary for convenience. We hope to be joined by Paul Grady, Director of Policing, Grant Thornton UK LLP, for this item.

Other recent reports which have implications for Panels are also attached:

- House of Commons Home Affairs Committee, '*Police and Crime Commissioners here to stay*', 22 March 2016 (see particularly the sections on Police and Crime Panels; The future role of PCCs; and Conclusions and Recommendations, at pp17-25)

- *'Driving accountability from within: key lessons for newly elected Police and Crime Commissioners'*, June 2016, which has four pages on PCPs with four recommendations for PCCs.

6. **Hot topics or areas for development to explore together**

This session can be used by the Panels to air and discuss topics which might benefit from being shared with and looked at by other panels, with constructive questioning to help the topic proposer to evaluate the problem and come away with a clearer idea of what to do.

Request by Thames Valley PCP

- *How do Panels set their Work Programmes?*
- *What is the quality of information they get from OPCCs (and whether their PCC has implemented the recommendations from Lord Bew's Committee particularly re forward plan)?*
- *Have Panels had any battles with the OPCC on strategic/operational issues/being proactive?*

7. **Date of next meeting**

8. **Any other business**

Ann Reeder, Director, Frontline Consulting:
ann@frontlineconsulting.co.uk and 07903 964812

Tim Young, Lead, Policing and Crime, Frontline Consulting Associate
timy@frontlineconsulting.co.uk and 07985 072979

Dave Burn, Frontline Consulting Associate
daveburn@btinternet.com and 07732 331000

CAMBRIDGESHIRE POLICE AND CRIME PANEL	Agenda Item No. 10
15 MARCH 2017	Public Report

Report of: Jane Webb, Secretariat, Peterborough City Council

Contact Officer(s) – Jane Webb

Contact Details – jane.webb@peterborough.gov.uk

CAMBRIDGESHIRE POLICE AND CRIME PANEL – ADMINISTRATIVE COSTS AND MEMBER EXPENSES

1. PURPOSE

1.1 This report provides details about the budget claimed to support Cambridgeshire’s Police and Crime Panel, including the expenses and allowances of Panel Members.

2. RECOMMENDATIONS

2.1 The Panel notes the financial position for costs associated with administrative support and member expenses.

3. TERMS OF REFERENCE

3.1 The report is in accordance with the inter-authority agreement of July 2012 concerning the arrangements of the Panel.

4. BACKGROUND

4.1 As Host Authority, Peterborough City Council receives a grant from the Home Office to fund the operation of the Cambridgeshire Police and Crime Panel. This grant is up to a maximum of £53,300 per full financial year for support and running costs, plus up to £920 per Panel member to cover their necessary expenses. The grant commenced in October 2012 and has been paid annually thereafter.

As agreed previously, the annual costs of the Panel, reduced by the figure of grant from the Home Office or any other source, shall be borne between the Authorities equally. However, to date this has not been required.

5. KEY ISSUES

5.1 Between October 2012 and the current date Peterborough City Council has provided staffing and other support to set up, establish and run Cambridgeshire’s Panel. The majority of costs are associated with day-day management and support of the Panel’s functions. This includes specialist support where required from teams across the council such as Legal, HR, Finance and Governance. The total administration costs for 2016/17 are forecast to be £41,455.

5.2 The council also receives grant to cover Panel Members expenses. Each member may claim up to £920 per annum in expenses. In 2016/17 Members claimed a total of £990.95 as at 28 February 2017. A breakdown of Member expenses is set out below:

Councillor/Member	Item	Cost	Total
Cllr Shelton	Mileage Car Parking	£271.35 £7.70	£279.05
Cllr McGuire	Nil	£0	£0
Cllr Howe	Nil	£0	£0
Cllr Oliver	Nil	£0	£0
Cllr Baigent	Police and Crime Panel Conference	£99	£99
Cllr Murphy	Mileage	£93.60	£93.60
Cllr Lillis	Nil	£0	£0
Cllr Bisby	Police and Crime Panel Conference Train fare Mileage	£99 £81.60 £140.40	£321
Cllr Giles	Nil	£0	£0
Cllr Shellens	Mileage	£41.40	£41.40
Cllr Pearson	Nil	£0	£0
Edward Leigh	Train Fares/Bus Refreshment	£122.50 £3.60	£126.10
Claire George	Nil	£0	£0
Cllr Sandford	Nil	£0	£0
Cllr Sinnott (sub)	Nil	£0	£0
Cllr Miscandlon (sub)	Nil	£0	£0
Cllr Sharp (sub)	Mileage Car Parking	£28.80 £2.00	£30.80
Cllr Bond (sub)	Nil	£0	£0
Tota			£990.95

6. IMPLICATIONS

- 6.1 The costs of supporting the operation of the Panel will be contained within funding provided by the Home Office for this purpose. It is therefore anticipated that no funding contributions will be required from Authorities.

7. CONSULTATION

- 7.1 Not applicable.

8. NEXT STEPS

- 8.1 The budget will be monitored in accordance with the normal arrangements of the Host Authority, and reported to future panel meetings on a regular basis.

9. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 9.1 None

10. APPENDICES

- 10.1 None.

CAMBRIDGESHIRE POLICE AND CRIME PANEL	Agenda Item No. 11
15 MARCH 2017	Public Report

Report of: Jane Webb, Secretariat, Peterborough City Council

Contact Officer(s) – Jane Webb

Contact Details – jane.webb@peterborough.gov.uk

Update from the Secretary of State - Third Independent Co-opted Member

1. PURPOSE

- 1.1 The report is intended to update the Cambridgeshire Police & Crime Panel with the response received from the Secretary of State with regard to the request for the co-option of a third Independent Co-opted Member to serve on the Panel.

2. RECOMMENDATIONS

- 2.1 That the Cambridgeshire Police & Crime Panel note the response received from the Secretary of State.

3. TERMS OF REFERENCE

- 3.1 Under the Panel’s Arrangements, two Independent Co-opted Members shall be appointed to the Panel. This to be changed to “three Independent co-opted Members shall be appointed to the Panel” once approval has been received from the Secretary of State.

4. BACKGROUND

- 4.1 In November 2016 the Panel unanimously agreed that an application be made to the Secretary of State to be able to appoint an extra Independent Member to the Panel in order to have three Independent Co-opted Members.
- 4.2 The Home Office have contacted the Secretariat to explain that the third Independent Co-opted Member would need to be a named individual already identified by the Panel and that it should not be an open request for a third Independent Co-opted Member as they wanted to see the skillset of the person before approving the request.

5. KEY ISSUES

- 5.1 As agreed by the Panel, a request was submitted to the Secretary of State requesting approval of a third Independent Co-opted Member.

6. IMPLICATIONS

- 6.1 None

7. CONSULTATION

- 7.1 None

8. NEXT STEPS

- 8.1 The Secretariat to write to the Home Office informing the Secretary of State of whether the Panel wished to proceed with the request.

9. BACKGROUND DOCUMENTS

9.1 Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

Police Reform & Social Responsibility Act 2011

Police & Crime Panels (Nominations, Appointments and Notifications) Regulations 2012

10. APPENDICES

10.1 None



**CAMBRIDGESHIRE POLICE AND CRIME PANEL
AGENDA PLAN 2017-2018**

DATE OF MEETING	TITLE/PURPOSE	OFFICER
Wednesday 14 June 2017, 2:00pm ANNUAL MEETING, Peterborough City Council, Bourges / Viersen Rooms, Town Hall	Election of Chairman Election of Vice Chairman	
	Public Questions/Statements	
	Review of Complaints To update the Cambridgeshire Police and Crime Panel on complaints received against the Commissioner or his Deputy.	Peterborough City Council, Secretariat
	Police and Crime Commissioner's Annual Report 2016/2017 The Panel to review the Police and Crime Commissioners Annual Report as required by Section 28 (4) of the Police Reform and Social Responsibility Act 2011 ("the Act")	Police and Crime Commissioners Office
	Decisions by the Cambridgeshire Police and Crime Commissioner	Police and Crime Commissioners Office



DATE OF MEETING	TITLE/PURPOSE	OFFICER
	<p>The Panel to review or scrutinise decisions taken by the Police and Crime Commissioner (“the Commissioner”) under Section 28 of the Police Reform and Social Responsibility Act 2011 (“the Act”).</p>	
	<p>Cambridgeshire Police and Crime Panel Annual Report 2016-2017</p> <p>The Panel to consider the draft annual report of the work of the Cambridgeshire Police and Crime Panel during the last twelve months.</p>	Peterborough City Council, Secretariat
	<p>Review of Complaints Procedure</p>	Peterborough City Council, Secretariat
	<p>Meeting Dates and Agenda Plan 2017/2018</p> <p>Panel to note the dates of future meetings and to consider any items for future meetings which may have been highlighted during the meeting.</p>	



DATE OF MEETING	TITLE/PURPOSE	OFFICER
Wednesday 6 September 2016, 2pm Huntingdonshire District Council Civic Room 1A	Public Questions/Statements	
	Review of Complaints To update the Cambridgeshire Police and Crime Panel on complaints received against the Commissioner or his Deputy.	Peterborough City Council, Secretariat
	Decisions by the Cambridgeshire Police and Crime Commissioner The Panel to review or scrutinise decisions taken by the Police and Crime Commissioner ("the Commissioner") under Section 28 of the Police Reform and Social Responsibility Act 2011 ("the Act").	Police and Crime Commissioner's Office
	Meeting Dates and Agenda Plan 2017/2018 Panel to note the dates of future meetings and to consider any items for future meetings which may have been highlighted during the meeting.	



DATE OF MEETING	TITLE/PURPOSE	OFFICER
Wednesday 15 November 2017, 2pm Fenland District Council Fenland Hall, Council Chamber	Public Questions/Statements	Peterborough City Council, Secretariat
	Review of Complaints To update the Cambridgeshire Police and Crime Panel on complaints received against the Commissioner or his Deputy.	Peterborough City Council, Secretariat
	Decisions by the Cambridgeshire Police and Crime Commissioner The Panel to review or scrutinise decisions taken by the Police and Crime Commissioner (“the Commissioner”) under Section 28 of the Police Reform and Social Responsibility Act 2011 (“the Act”).	Police and Crime Commissioner’s Office
	Meeting Dates and Agenda Plan 2017/2018 Panel to note the dates of future meetings and to consider any items for future meetings which may have been highlighted during the meeting.	



DATE OF MEETING	TITLE/PURPOSE	OFFICER
Wednesday 31 January 2018 BUDGET MEETING Peterborough City Council Bourges / Viersen Rooms, Town Hall	Public Questions/Statements	
	Review of Complaints To update the Cambridgeshire Police and Crime Panel on complaints received against the Commissioner or his Deputy.	Peterborough City Council, Secretariat
	Budget Precept 2018/2019 To notify the Cambridgeshire Police and Crime Panel of the Cambridgeshire Police and Crime Commissioner's proposed budget and precept for 2017/87. To enable the Panel to review the proposed precept.	Police and Crime Commissioner's Office
	Decisions by the Cambridgeshire Police and Crime Commissioner The Panel to review or scrutinise decisions taken by the Police and Crime Commissioner ("the Commissioner") under Section 28 of the Police Reform and Social Responsibility Act 2011 ("the Act").	Police and Crime Commissioner's Office
	Meeting Dates and Agenda Plan 2017/2018	Peterborough City Council, Secretariat



DATE OF MEETING	TITLE/PURPOSE	OFFICER
	Panel to note the dates of future meetings and to consider any items for future meetings which may have been highlighted during the meeting.	



DATE OF MEETING	TITLE/PURPOSE	OFFICER
Wednesday 14 March 2018 Huntingdonshire District Council Civic Room 1A	Public Questions/Statements	
	Review of Complaints To update the Cambridgeshire Police and Crime Panel on complaints received against the Commissioner or his Deputy.	Peterborough City Council, Secretariat
	Cambridgeshire Police and Crime Panel Administration Costs and Member Expenses	Peterborough City Council, Secretariat
	Police and Crime Plan Variation – Appendix 1 Finances Update The purpose of the report is to provide the Police and Crime Panel with an update of the Police and Crime Plan Appendix 1 – Finances	Police and Crime Commissioner’s Office
	Decisions by the Cambridgeshire Police and Crime Commissioner The Panel to review or scrutinise decisions taken by the Police and Crime Commissioner (“the Commissioner”) under Section 28 of the Police Reform and Social Responsibility Act 2011 (“the Act”).	Police and Crime Commissioner’s Office



DATE OF MEETING	TITLE/PURPOSE	OFFICER
	<p>Draft Meeting Dates 2017/2018 and Agenda Plan</p> <p>Panel to note the dates of future meetings and to consider any items for future meetings which may have been highlighted during the meeting.</p>	

Updated: 7 March 2017